FINANCIAL EDUCATION evaluation manual





Partnering for Financial Well-Being

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INTRODUCTION

Financial education plays an important role in guiding individuals to achieve their financial goals and contribute to the economic well being of society as a whole. Without a certain level of financial knowledge, consumers can have difficulty making wise decisions in today's complicated financial marketplace. This lack of financial knowledge underscores the need for educating people in basic financial issues so that they may make wise consumer decisions and become financially successful in society. For that reason, financial education is an important life skill for people at all socio-economic levels.

While financial education plays an important role in society, its contribution to the economy is yet to be recognized. The main reason for this situation is poor visibility of the impact of financial education programs. Research data shows that the impacts and results of financial education programs are not sufficiently evaluated. However, if such results were more widely tracked and disseminated, the outcome could be that the successful programs were taught more frequently and the less successful programs were either improved or discontinued.

The National Endowment for Financial Education[®] (NEFE[®]) recognized this deficiency and took the necessary steps to address it. This evaluation toolkit is the result of that action.

Importance of Program Evaluation

A financial education program without evaluation is somewhat similar to an explorer without a compass. Without a compass, an explorer will not be able to decide whether he or she is on the right track. Similar to this analogy, without an evaluation, the educator will not be able to decide whether the financial program he or she is teaching is moving in the right direction: producing successful results and meeting the needs of the audience.

Program evaluation is important due to two major tasks it can perform in the educational enterprise.

The first task of evaluation is to help educators decide whether the program is meeting needs and whether any improvements are required. By evaluating the program, the educator will be able to identify whether the desired outcomes of the program are being implemented as anticipated. If not, the educator can discover the program's barriers, weaknesses, strengths, and possible alternatives. A good evaluation provides input into these areas and helps educators make program improvement decisions.

The second task of evaluation is to help the educator document the outcome of financial education programs. This is essential for the accountability purpose of the funds utilized for financial education. By comparing outcome with the resources spent. Those who fund financial education programs will be able to more easily determine the value of the program. If there is no evaluation, outcomes of the program will not be documented and only those participants who derived benefits from the program will know their individual impact.

Financial educators that do not evaluate their programs miss a great opportunity to build public and private support for financial education programs that can improve the financial well-being of the public. If, instead, program evaluations and impacts are documented, funding agencies will be able to decide the worth of programs and allocate more funds for stronger educational programs.

Using the Financial Education Evaluation Toolkit

With its easy-to-use online database and companion manual (available in print or electronic formats), this toolkit has been especially designed to help financial educators understand evaluation concepts and apply them in educational program evaluation.

In addition, the toolkit provides assistance to financial educators who are seeking help to evaluate and document the impact of their educational programs. These findings can help educators refine and improve the programs they are teaching so that their students more easily learn the financial topics presented. More importantly, impact evaluation can help students adopt new and more effective financial behaviors that will benefit them in the future.

When using the online evaluation database, educators can easily access corresponding sections of the manual by clicking the "Help?" button in the upper right corner of the screen.

How to Use the Manual

This evaluation manual has been designed to be used with the evaluation database. The manual has five parts.

Part I provides an overview of financial education in general and the topics, components, and delivery methods that can make a financial education program most helpful to the audiences it serves. Part II discusses why program evaluation is important and provides common concepts and terms involved with evaluating financial education programs. Part III describes the evaluation planning process. Part IV takes educators step-by-step through the online evaluation database. Part V presents details on collecting, analyzing, summarizing, and using the

resulting data from the evaluation to build and enhance strong financial education programs.

The evaluation database and the manual have been developed to complement each other when utilized for program evaluation. Table 1 summarizes the main objectives of each of the five parts of the evaluation manual:

Table 1. Objectives of the evaluation manual

Part	Objectives
	To help financial educators understand:
1	Basic elements of effective financial education programs.
Ш	The importance of program evaluation and common terms used.
Ш	The evaluation planning process.
IV	How to use the database for designing evaluation instruments.
V	How to collect, analyze, summarize and utilize evaluation data.

PART I: FINANCIAL EDUCATION OVERVIEW —THE IMPORTANCE TO FINANCIAL EDUCATORS

Financial education plays a significant role in our society by empowering people with required knowledge and skills to make accurate consumer decisions, follow appropriate financial practices, and achieve economic well being. However, some financial education programs narrowly focus only on changing people's financial knowledge and make the assumption that this leads automatically to changes in financial behavior. This assumption may work at times; however, changing financial behavior (not just increasing financial knowledge) is essential for a person to reach financial goals and achieve financial well being.

For this reason, financial education programs that help change participants' behaviors are much more successful in fostering long-term, beneficial changes. The evaluation toolkit has been designed to track and evaluate the significant outcomes of any financial education program and discern the program's ability to change behaviors.

Major Topics in Financial Education

Financial education is a very broad subject and it can encompass many areas, such as goal setting, wise consumer practices, information gathering, retirement planning, and end-of-life planning, as well as traditional topics such as budgeting, cash-flow management, banking, savings, and investments. Some topics in financial education will continue to evolve in content and importance as both the economy and government policies that affect those topics continue to change. While the importance of some topics may change over time, other topics, such as decision-making, cash-flow management, savings, credit, debt, housing, and planning for the future will always be important to the individual. These basic topics represent the core topic areas of financial education.

Key Components of Every Financial Education Program

Financial education is very similar to other educational programs. It takes place in formal, non-formal, and informal educational settings. Formal settings include credit courses offered in high school and colleges. Non-formal settings include financial education training workshops and counseling programs provided by various organizations and individuals outside of formal educational institutions. Informal financial education comes from everyday interactions with people and mass media.

Before the financial educator begins the program evaluation process, it is important to review the education program to make sure that it has all the key elements to function successfully. The following list contains the essential

components necessary in a good program presented in either a formal or nonformal educational setting:

- Identified target participant group
- Identified financial education needs
- Program objectives designed to meet identified needs
- Educational materials and lesson plans chosen to achieve learning objectives
- Delivery method chosen to facilitate participant access to educational materials
- Inclusion of evaluation plan and data-collecting instruments
- Trained financial educator to facilitate learning
- Program monitoring plan to utilize evaluation data for building stronger programs

Target Audiences

Target audiences of financial education are very diverse. Participants' ages, levels of education, socio-economic backgrounds, and learning needs can vary greatly. For example, the ages of potential audiences can range from youth to older adult. Their levels of education can range from elementary school to graduate school. This variation underscores the educational diversity of potential audiences of financial education programs and the need for carefully selecting educational materials, delivery methods, and the evaluation approach based on the needs of each audience to achieve desired results.

Methods of Financial Education Delivery

Various methods are used to deliver financial education programs. These methods can be classified under three main categories:

- 1. Individual Methods
 - one-on-one counseling
 - telephone advising
- 2. Group Methods
 - seminars/presentations
 - training workshops
 - workshop series
 - credit courses offered through formal educational institutions
- 3. Mass Methods
 - Web-based programs
 - interactive CD programs
 - TV programs
 - newsletters/papers
 - radio programs

This evaluation database has been designed primarily to develop evaluation tools to assess the financial education programs presented by individual and group delivery methods, rather than through methods geared toward reaching the mass market.

Participants' Rights and IRB Requirements

When designing evaluation tools and collecting data, special attention must be paid to protecting the rights of the participants. It is necessary to follow the human subjects governing rules and regulations to ensure that participants' privacy and freedom rights are not violated.

Participants' rights as human subjects are governed by the Institutional Review Board (IRB), and financial educators must follow IRB guidelines when designing evaluation instruments to comply with human subjects requirements.

To comply with participants' privacy rights governing rules, financial educators must either ensure the confidentiality of data and information that results from the program, or they must collect data in a way that guarantees the anonymity of the participant.

In general, to comply with IRB regulations, if financial educators plan to collect identifiable data from participants, they must receive their consent before collecting data and ensure the confidentiality of data and information. When participants' consent is obtained, it is necessary to state that "participation in the evaluation is voluntary and the participant has the right to withdraw from the evaluation at any time without any penalty." If the confidentiality cannot be ensured, data and information should be anonymous.

It is advisable to get an IRB review before evaluation tools are used to collect data and information. If the financial educator's organization does not have an Institutional Review Board, it is still necessary to ensure participants' privacy and freedom rights as put forth by the IRB.

For more information on IRB guidelines, see the United States Department of Health and Human Services *IRB Guide Book* located at http://www.hhs.gov/ohrp/irb/irb_guidebook.htm.

PART II: UNDERSTANDING FINANCIAL EDUCATION PROGRAM EVALUATION

Financial education program evaluation can be defined as a process by which the educator systematically compares learner achievements with the program goals and objectives to determine the success or failure of the educational program.

Learner Achievements

There are three possible scenarios of learner achievements.

The first scenario is simply achieving goals and objectives up to planned levels. The second scenario is exceeding goals and objectives beyond planned levels. If the program results in either of these two achievements, it is considered a success.

The third scenario is not reaching the planned levels of goals and objectives. If the program results in this third scenario, it is considered a failure.

Financial educators conduct evaluation to document program outcomes and to identify the contributing factors to those outcomes. Therefore, the program evaluation must generate two sets of information. First, it documents the results or outcome of the program, which are useful to justify the continuation or the termination of the program. Sometimes, this process is referred to as the impact evaluation or summative evaluation.

Second, evaluation reveals the factors that contribute to program outcomes. These contributing factors can be either positive (strengths) or negative (weaknesses). The identification of a program's strengths and weaknesses is helpful for improving the program by eliminating weaknesses and building on strengths. This information keeps the educator informed about the actions needed to improve the program in achieving desired results. This part of evaluation is sometimes called formative evaluation.

Financial Education Impact

The extent to which people changed or benefited as a result of their participation in educational programs refers to the financial education impact. Depending on the time taken to manifest these changes, program impact can be classified into three broad categories: immediate impact, intermediate impact, and long-term impact.

Immediate impacts include changes in participants' knowledge, attitudes, and aspirations that can be measured soon after completion of the program. Intermediate impacts include changes in participants' financial behavior, such as the adoption of appropriate financial management practices. Normally, intermediate impacts take one to six months to manifest. Long-term impacts are improved economic conditions, including getting out of debt and buying a house. Generally, long-term impacts take more than six months to manifest.

Impact Indicators

An impact indicator can be defined as a reasonable, useful, and meaningful measure of intended participant outcome. For example, impact indicators can include the percentage of participants who improved their financial management knowledge, financial management behavior, economic condition, and so on. These impact indicators are useful to document the outcome of a financial education program, which allows objective criteria for assessing the worth or merit of the program.

Impact indicators are closely associated with the program/activity objectives. Therefore, impact indicators are used to determine whether programs/activities have achieved their objectives.

Predicting Program Impact Using the Logic Model

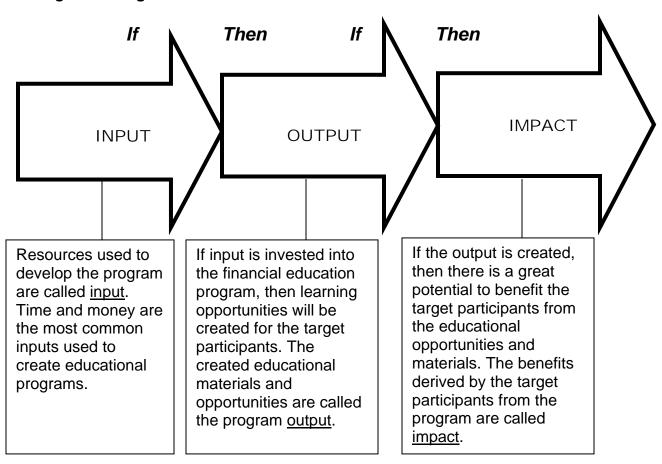
The rational prediction of impact from program activities and resources is called logic modeling, and it is useful in planning impact evaluation. The logic model links **cause** and **result** by using "if" and "then" words. It depicts the programming process in graphical form to help clarify what should be done at each stage in order to reach the next stage.

The following diagram illustrates the application of the logic model in the financial education programming process. It starts with resources, or "inputs," needed for planning the financial education program. The resources include time and money. If the necessary resources are provided, then financial educators will be able to develop and deliver educational programs; these are called program outputs. Then, if planned programs are delivered, planned impacts will take place.

The logic model can be used to predict the type of program that should be implemented. Therefore, the logic model has two important applications. First, it is useful to plan impact evaluation. Second, it is useful to plan programs to achieve desired impact.

Diagram 1 elaborates the application of the logic model in predicting the financial education program impact.

Diagram 1. Logic Model Illustration



The logic model indicates that the impact is the result of output, and output is the result of input. If a financial educator does not spend the necessary resources and deliver educational programs, there will not be any impact. The logic model shows that if a program is to be evaluated, the educator must first be sure that the educational materials and programs have been developed and delivered to the target group of participants as planned for in the program.

Program output and impact are directly related to the resources or input spent on the program. For example, if Program A receives more resources and Program B receives fewer resources, generally Program A will have greater potential to create more output and impact than will Program B. This condition is due to the fact that, with more input, the educator can provide more educational materials and learning opportunities.

Output data include the number of educational materials developed and delivered; the number of educational programs, workshops, and seminars presented; and number of participants reached.

Following this train of thought, if participants are provided more learning opportunities, they may be able to benefit from higher levels of impact. This condition implies that input and output determine the impact of financial education programs. The logic model indicates that the first step of impact evaluation is to ascertain whether sufficient resources have been used to provide educational opportunities for the target participants as planned in the program.

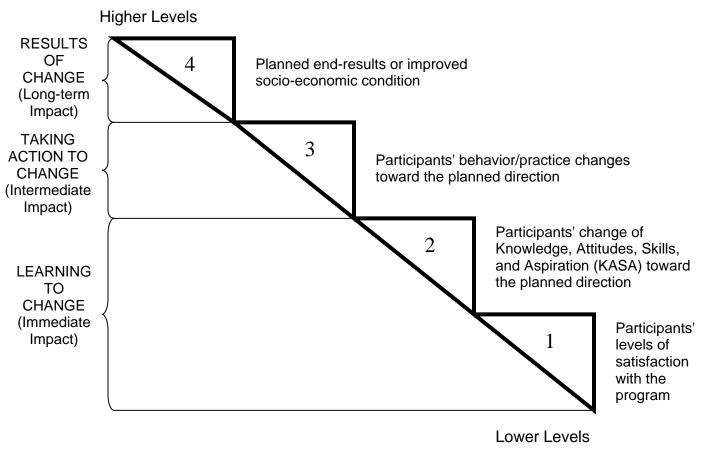
However, there are variables that can affect the impact of a program. For example, participants' motivations for learning and changing can differ, and they are important determinants of the impact of any educational program. In addition, it is important to understand whether the target audience will voluntarily participate, or if their participation is mandated in some way. Knowing this will help the educator evaluate how much time should be spent on increasing motivation before specific behaviors are suggested.

It is also important for the financial educator to remember that output data are not the impact of financial education programs. Since output data such as educational activities and programs lead to impact, output data is included in evaluation reports. However, it is important to identify impact data from output data to assess the effectiveness of financial education programs in terms of bringing about desired socio-economic changes.

Impact Hierarchy

Impact indicators can be organized in a hierarchical manner based on the order that change is observed in the participant as shown in Diagram 2.





The Significance of Impact Hierarchy

Hierarchy of impact helps the financial educator understand the program outcome process. For example, when an educational program is presented, the first measurable outcome is the participants' perceived levels of satisfaction with the program. This perceived satisfaction is partly the result of the participants' interaction with the educational program. Depending on their interaction with the program, as well as the quality of the program and how well it met their needs, participants may be satisfied, indifferent, or dissatisfied with the program.

If participants are satisfied with the program, then there is a great potential to create the next level of impact: learning. This includes changing participants' knowledge, attitudes, skills, and aspirations toward the planned direction of the program. If the program is effective, these outcomes take place just before the program ends.

The degree of change in the participants varies with the educational program, type of participants, and the participants' socio-economic environment. The participants' behavior change can take place over a period of time. The behavior-changing period varies from one month to a few months after the program.

If participants adopt appropriate financial management behaviors, there is a potential for achieving the next level of impact. That is the end result of behavior changes. Depending on the program emphasis, participants will be able to achieve their financial goals. For example, if a participant who attends a homebuyer education program learns to save for a home, and actually saves money, then he or she would be able to buy the home.

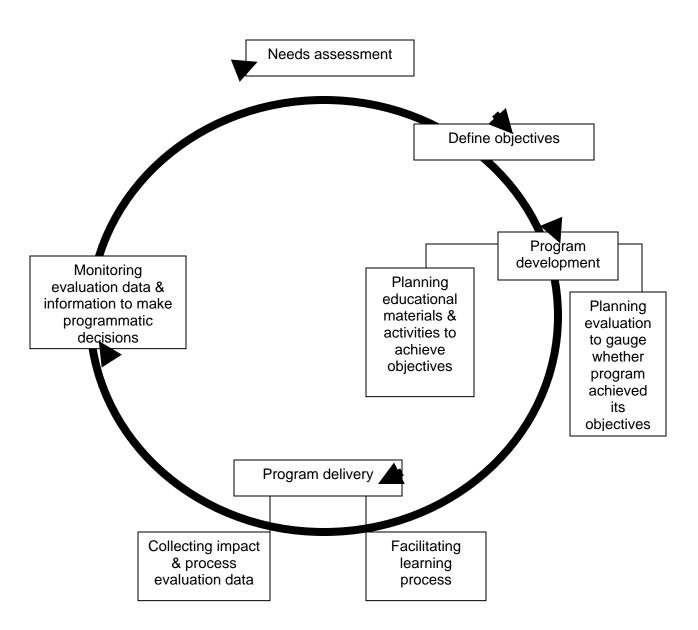
The lower the level on the impact hierarchy, the easier it is to document, but the weaker the evidence to justify the educational program. On the other hand, the higher the level on the impact hierarchy, the stronger the evidence for the justification of the program, but the more difficult it is to document the results. These two factors indicate that the educator needs to take a middle ground for the impact evaluation between the strength of evidence and the practicality of collecting data. The rule of thumb is to document the highest possible impact with the available resources for evaluation.

PART III: LAYING THE FOUNDATION—THE EVALUATION PLANNING PROCESS

Where to Begin

Evaluation is an integral part of the educational programming process. To make evaluation useful in program improvement, the evaluation plan should be drawn at the beginning of the program instead of waiting until the end. Program planning and evaluation are interconnected activities of the program cycle as illustrated in Diagram 3.

Diagram 3. Educational Programming Cycle



The educational programming process starts with the needs assessment of the target participants. Prioritizing needs then leads to defining program objectives. Once program objectives are defined, program development takes place. Educational materials and activities are planned to achieve objectives and meet participant needs, while parallel to this process, evaluation is planned as a guiding tool to determine whether the program achieves its objectives. Next, when the program is ready to be delivered, the evaluation plan should be in place to allow easy collection of impact and program/process evaluation data and information, as well as organic adjustments to the program that facilitate learning.

Finally, by planning evaluation at the beginning of the program, financial educators will be able to use the collected data to assist with ongoing monitoring of the program and make program changes to ensure it achieves objectives. Monitoring programs is helpful to maximize the impact and achieve the cost effectiveness of programs.

The Importance of Evaluation Data

Evaluation data is used to make programmatic decisions such as expansion, continuation, reduction, or termination of the education program. If an educator does not plan for evaluation at the beginning of the program, the opportunity is lost to record program outcomes and understand the contributing factors to those outcomes. As a result, the educator is unable to make accurate decisions about the program. If there is no evaluation, program monitoring will not be possible because there is no base for making programmatic decisions. Therefore, further improvement of the program will not be possible. Impact evaluation allows educators, administrators, and funding agencies to make decisions about the program based on objective data.

Writing Program Objectives

Conducting a meaningful evaluation is not possible without having clear program objectives because objectives are used as the evaluation criteria. The program outcome is compared with objectives to determine the worth or merit of the program. Therefore, it is important to develop program objectives very clearly. Program objectives should be created in a SMART format to guide program planning, delivery, evaluation, and monitoring. The acronym "SMART" refers to the following characteristics of objectives.

The objective should be:

- Specific
- Measurable
- Achievable
- Reasonable
- Time specific

Each objective should be specific in terms of targeting participants and the planned change. This planned change should be measurable and reasonably achievable with the available resources within a specified time period. The more specific the objective in terms of the participant and intended change, the processes of program development, delivery, evaluation, and monitoring become clearer. If the participant group is specific, the financial educator can develop educational materials to meet their specific learning needs and learning abilities.

If the change is specific, the educator can focus educational activities and evaluation to facilitate and document that change.

Writing objectives is an art that requires practice. Clearly written objectives indicate what learning materials are needed and what changes can be anticipated. These anticipated changes in the participants indicate the potential impact of the program.

Below are two sample programs, followed by several objectives relevant to the program.

First-time home buyer education program

Develop first-time home buyers' ability to shop for the lowest mortgage interest rate.

Teach first-time home buyers how to save money for closing costs. Teach first-time home buyers how to assess affordable housing.

Debt reduction education program

Develop participants' ability to identify needs and wants separately. Develop participants' ability to control "wants" to reduce expenditures.

Develop participants' ability to avoid impulse and emotional spending.

Identifying Impact Indicators

As mentioned earlier in this manual, an impact indicator is a reasonable and meaningful measure of intended learner outcome. Examples of impact indicators are a change of participants' financial knowledge and practices. Program impact indicators vary with the type of program and its objectives.

Longer programs have greater potential to create higher numbers of impact indicators than do short programs because participants have more learning opportunities. The following steps are helpful to identify appropriate impact indicators for different financial education programs.

Step 1. Determine the Levels of Potential Impact Based on the Type of Program

Financial education programs can be classified into the following three broad categories for the purpose of planning program evaluations. These classifications are intended as guidelines to help program educators conduct the most efficient and effective evaluation of their program.

<u>Short programs</u> (for example, one-time, short presentations). In such short programs, there is no time to conduct pre and post-evaluations. Generally, this type of financial education program lasts less than two hours and has the

potential to generate short-term and intermediate-term impacts. These impacts include participants' change of knowledge, confidence, and aspirations for changing behaviors. If the program is effective, there is potential to create intermediate-term impacts such as participants' behavior changes, and sometimes goal achievements.

Long programs (for example, a day-long workshop). These programs are long enough to conduct pre and post-evaluations. Normally, this type of educational program lasts two hours or longer and has the potential to create short-term, intermediate-term, and long-term impacts. These impacts include participants' change of knowledge, skills, aspirations, behaviors, and socio-economic conditions.

<u>Multi-session programs</u> (for example, a training program with a series of workshops). These programs are long enough to observe the behavior changes of participants. This type of educational program has the potential to generate intermediate and long-term impacts such as change of participants' financial practices and socio-economic improvements.

Table 2 summarizes the potential impact of different financial education programs. Long-term impact is most likely to be achieved with high quality programming that maintains contact with the individual over a period of time. While short, one-time, programs may also result in long-term impact, it is less likely. Table 2 describes what type of impact and observable outcomes are expected based on the type of program.

Table 2. The potential impact of different financial education programs

Type of Education		Potential Impac	t
Program	Immediate Impact	Intermediate Impact	Long-term Impact
Short programs (one-time, short presentations of two hours or less)	 Perceived satisfaction Change of knowledge, attitudes, skills, and aspirations 	If the program is effective, change of financial practices and behavior are possible	If the program is very effective, goal achievements and change of socio- economic conditions are possible
Long programs (half-day or day-long workshops)	 Perceived satisfaction Change of knowledge, attitudes, skills, and aspirations 	Potential change of financial practices and behavior	Goal achievements and change of socio- economic conditions are possible
Multi-session programs	 Perceived satisfaction Change of knowledge, attitudes, skills, and aspirations 	Likely change of financial practices and behavior	High potential for goal achievement and change of socio- economic conditions

Step 2. Use Program Objectives to Identify Potential Impact Indicators
Clearly written objectives indicate the potential changes that the program can
potentially bring about in the participants—the impact indicators. Because impact
indicators are reasonable and meaningful measures of the participant outcome,
the program objectives can (and should) be used to identify impact indicators.

<u>Short programs</u>. If the program is a short training workshop on saving, and the objective is to encourage participants to be aware of savings and motivate them to save, the impact indicators can be the participants' knowledge about saving, their confidence about saving money, and their readiness to begin saving habits. These are immediate impacts.

<u>Long programs</u>. If the educational workshop is a relatively long program on saving and the objective is to change participants' saving habits, the impact indicators can be of the participants' knowledge and confidence about saving money, their readiness to save money, and their actual saving habit changes.

<u>Multi-session programs.</u> If the financial education program has a multi-session training approach focused on learning to save to buy a home, and the objective is to help first-time homebuyers save for a down payment, the impact indicators can be the participants' actual saving habit changes, the amount of money saved, and the number of participants who reached their goal.

Note: In multi-session programs, the educator meets the participant more than once; therefore, the educator has a greater opportunity to build trust with participants. Trust is necessary for collecting sensitive evaluation data such as the amount of money saved. Even if financial educators ensure the confidentiality of data, participants may not be comfortable reveling sensitive data until educators have built a relationship of trust with the participants. If the higher-level impact of the program can be documented, there is less need to document the lower-level impact because higher-level impact doesn't take place without reaching the lower-level impact.

Determining the Type of Evaluation for Each Program

The type of evaluation is mainly determined by the type of financial education program and the resources available to conduct evaluation.

Evaluation of One-Time, Short Programs

If the program is relatively short (less than two hours) and there is not time to conduct pre- and post-evaluations before and after the program, the post-only evaluation at the end of the program is likely the best option to document immediate impacts. The post-only evaluation is conducted just after the program.

Advantage. The post-only evaluation is easy to conduct.

<u>Disadvantage</u>. Since there is no pre assessment, documenting changes as a result of the program in knowledge, attitudes, or aspirations is more difficult. If the program is comprehensive enough to generate higher-level impact and has adequate resources, a follow-up evaluation is an option to document the intermediate and long-term impacts of the program. The follow-up evaluation is conducted after some time has elapsed since the program concluded. This time period is normally three or six months after the program and is intended to document lasting change.

Evaluation of Long Programs

If the program is relatively long (two hours or longer), the educator has adequate time to conduct pre evaluation at the beginning and post evaluation at the end of the program. By conducting pre and post evaluations, the educator can document the changes taking place as a result of the program as immediate impacts. If the program has adequate resources, a follow-up evaluation is the best option to document the intermediate and long-term impacts.

<u>Advantage</u>. Since there is a pre evaluation, it is possible to compare pre and post evaluations to document changes.

<u>Disadvantage</u>. It takes more time to administer pre and post evaluations. Participants must be identified for matching pre and post surveys. However, assigned identification numbers can be used instead of participants' names to match pre and post surveys.

Evaluation of Multi-Session Programs

If the program is multi-session, the Stages to Change Evaluation is the best option to document the actual behavior changes of participants. In multi-session programs, the educator has an opportunity to meet the same group of people more than once and observe changes of their financial practices. The Stages to Change Evaluation is based on Prochaska's (1994) transtheoretical model and records the participant's stage of change related to the planned direction before and after the program. By recording the stage of change related to the planned behavior before and after the program, the educator can document the behavior change of the participants as intermediate impacts. Similar to this, the educator can record the participants' socio-economic data related to the program objectives before and after the program and compare them for the long-term impacts. For example, in the case of a debt-reduction education program, by recording participants' total debt at the beginning and end of the program, the educator can document the long-term impact in terms of dollars.

<u>Advantage</u>. Stages to Change Evaluation is helpful to document intermediate impacts.

<u>Disadvantage</u>. This type of evaluation is possible only with multi-session programs.

If resources are available, follow-up evaluation is a good option to document long-term impact of the program. For multi-session programs, educators could also use evaluation methods similar to those used for long programs. However, the Stages to Change Evaluation method has greater potential for richer summative and formative evaluation information.

Evaluation of Train-the-Trainer Programs

Training workshops presented to trainers who use that information to educate others are called train-the-trainer programs. Generally, these workshops are content specific and cover the subject in detail to ensure the acquisition of knowledge by trainers. Normally, train-the-trainer programs are relatively long programs. Therefore, pre and post evaluations can be considered as the best option to document immediate impacts of train-the-trainer programs. Because this method is very similar to the long program evaluation above, it has similar advantages and disadvantages of those listed for the long program. If resources

are available, a follow-up evaluation is a good choice to document the intermediate and long-term impacts.

Important Factors in Designing Evaluation Instruments

The quality of the evaluation instrument significantly contributes to the quality of evaluation data gathered. The following factors are important guidelines in designing quality evaluation instruments.

Collecting Necessary Data and Information

Collecting necessary data and information is the most important factor in designing evaluation instruments.

<u>Determining Required Data and Information</u>. The purpose of evaluation is to improve programs and document the impacts. The educator must, therefore, limit the amount of data and information collected to fulfill this evaluation task. The required evaluation data and information can be categorized into the following two groups:

- Program impact data and information. Collection of impact data and information is necessary to document the outcome of the program for accountability purposes. This set of evaluation data helps educators and funders decide the worth of the program. Examples of impact data are the participants' change of knowledge and practices.
- Data and information related to program delivery process. Collecting
 process evaluation data and information is needed to further improve
 programs. This type of information and data is helpful to make
 programmatic adjustment to increase the cost effectiveness of programs.
 These include some demographic data and information such as strengths
 and weaknesses of the program.

<u>Limiting the Number of Questions</u>. Questions should be limited to those necessary for assessing program impact and the educational program delivery process. It is also important to keep evaluation questions short and simple to facilitate data collection. Adding any unnecessary questions may confuse the participant, impair the reliability of the instrument, and reduce the response rate.

Collecting Quantitative Data and Qualitative Information. Quantitative data refers to numbers and qualitative information refers to non-numeric data such as stories, short written responses, and expressions made by the participants. There are strengths and weaknesses associated with both quantitative data and qualitative information. For example, quantitative data generally provides strong evidence for program accountability purpose. However, quantitative data does not reveal reasons for not achieving or exceeding program objectives. Qualitative information is needed to find reasons for those. Due to this, the quality of evaluation can be improved by combining both quantitative data and qualitative

information to complement each other. Use of impact data coupled with success stories is often considered one of the best methods for documenting educational program impact.

Accuracy and Reliability of Data

The accuracy and reliability of data are essential qualities for implementing evaluation recommendations with confidence. Accuracy and reliability both relate to errors in the data. Some errors are caused by data entry and recording survey results (accuracy), while other errors are caused by problems with the measurement instrument (reliability). Therefore, special attention should be paid to ensure the accuracy and reliability of evaluation data and information. The following factors help ensure the accuracy and reliability of evaluation data.

<u>Clarity of Questions</u>. Most of the time, evaluation tools are self-responding surveys. Therefore, evaluation questions should be written clearly and concisely to avoid ambiguity and help the participant answer accurately. Instructions should be clearly stated to help participants complete the survey easily. Generally, use close-ended and open-ended questions in evaluation instruments. If the possible response choices are provided as a list with the question, this is a closed-ended question. If the question is asked so that the respondent must use his or her own words to answer it, this is an open-ended question. When close-ended questions are used, the educator should be sure that the answer key contains all the possible responses to prevent response errors. Since open-ended questions are exploratory, they are appropriate for the process evaluation. It is important to ask easy questions at the beginning and harder questions at the end to facilitate the responding process.

Reading Level of Target Audience. The reading level of questions is an important determinant of the accuracy and reliability of evaluation data. The reading level of the written language used to design the evaluation tool should not exceed the reading level of the target participant group to avoid potential errors in data collection.

Sensitive Data and Information. Collecting sensitive information such as age, income, and so on can be somewhat challenging because generally participants do not like to reveal this data. Therefore, it is important to get this data in a way that the participant is comfortable in providing the information. One approach is to present question-and-answer choices that have ranges instead of exact values of sensitive data. For example, instead of asking "what is your annual household income," the question might be "in what range is your annual household income" and list the possible income categories the participant can choose from.

Designing Evaluation Instruments

The following three steps are helpful in designing evaluation tools.

Step 1. Collect Data and Information for Impact Indicators

Once the type of impact indicators are selected, the educator designs the required sections to collect impact data. Depending on the program's type of impact indicators, any of the following sections can be included in the design of the evaluation instrument. While not all of the following sections need to be included, those that are appropriate to the program must be used.

Testing Participants' Knowledge. Knowledge change is the most common impact indicator in any financial education program, and it can be recorded by asking questions related to the content of the program. The educator may use either multiple choice questions or true/false questions. The true/false question format is suitable for low literacy audiences. Use of a true/false format is helpful to keep the evaluation tool brief and save time needed to respond. Use of knowledge testing questions with true/false format is appropriate to evaluate programs presented to youths because knowledge acquisition is a reliable impact indicator for youth programs.

The higher the number of questions used, the greater the reliability of measurement; however, as the number of questions increases, the response rate lowers. Due to this reason, the educator must come to a middle ground between reliability and practicality. Normally, 10 to 25 questions provide a reasonable level of accuracy. Below is an example of questions used to test participants' knowledge. See page 43 in Part IV for more information on this evaluation impact indicator.

Example: Testing Knowledge

Please circle your answer to each of the following statements.

1.	It's a good idea to make only the minimum payments on credit cards.	True	False
2.	Interest rates and fees are about the same on all credit cards.	True	False
3.	When you must pay a bill late, it's important to call the company		
	before the bill is due.	True	False
4.	A spending plan helps you meet financial goals and obligations.	True	False
5.	One needs to have an emergency fund with 3-6 months' living		
	expenses accumulated for unexpected expenses.	True	False

<u>Testing Participants' Confidence</u>. The confidence to carry out a financial management task is a reflection of one's financial management skills. The following question format can be used to assess participants' confidence to apply financial practices. See page 44 in Part IV for more information on this evaluation impact indicator.

Example: Testing Participants' Confidence

Please circle the number that best describes your confidence to do the following:

Your Confidence to:	Not Confident	A little Confident	Somewhat Confident	Confident	Very Confident
1. Save money regularly.	1	2	3	4	5
2. Reduce personal debt.	1	2	3	4	5
Balance checkbook every month.	1	2	3	4	5
Start an emergency savings fund.	1	2	3	4	5

Recording Participants' Attitudes. A scale to assess participants' attitudes can be developed by using value statements related to the financial practices that the program is planning to teach and then recording participants' responses to those statements on a 5-point Likert-type scale as illustrated in the following example. Compared to designing evaluation instruments for other impact indicators, designing a reliable scale for attitudes is a time-consuming, professional task. Due to this reason, it is advisable to use other indicators instead of using attitude as an impact indicator.

Example: Recording Participants' Attitudes

Please circle the number that best describes your level of agreement with each of the following statements.

Statement	Strongly disagree	Disagree	Undecided	Agree	Strongly agree
Saving money regularly is important to me.	1	2	3	4	5
Keeping track of spending is a good habit.	1	2	3	4	5
3. Planning my personal budget is a priority.	1	2	3	4	5
Starting an emergency savings fund is important to me.	1	2	3	4	5

Testing Participants' Aspirations for Changes and Taking Charge. This is a good impact indicator to document the participants' preparedness to apply learned financial management practices at the end of the educational program. These are the financial behaviors that the educator wants participants to practice and adopt. If the program is effective, participants will show their readiness to adopt these financial practices by planning to implement them. Generally, the

objectives of financial education programs are to guide participants to adopt desired financial management behaviors. A common term used among financial educators for this type of planned action is "taking charge." That means taking charge of their financial circumstances by planning to adopt proactive financial practices. These practices represent the objectives of financial education programs. The following format is appropriate to record participants' aspirations to adopt desired financial practices. See page 44 in Part IV for more information on this evaluation impact indicator.

Example: Testing Participant's Aspirations for Change and Taking Charge

Please circle the number that best describes your answer.

As a result of this program, do you plan to:	No	Maybe	Yes	Already doing this	Does not apply
1. Set a goal to get out of debt.	1	2	3	4	5
2. Keep track of spending.	1	2	3	4	5
3. Pay bills on time every month.	1	2	3	4	5
4. Develop a written plan for spending.	1	2	3	4	5
5. Set a goal to get out of debt.	1	2	3	4	5

<u>Testing Participants' Financial Behavior Changes</u>. Recording participants' actual behavior change is possible only if it is a multi-session financial education program. For all the other financial education programs, follow-up evaluation is needed to assess participants' actual behavior changes.

In a multi-session financial education program, the educator meets the same group of participants more than once. As a result, the educator has an opportunity to record the participants' financial behavior related to the content of the program before and at the end of the program series to document changes in behavior. The evaluation tool designed to record participants' financial behavior is based on the Transtheoretical Model.

The Stages to Change evaluation tool uses the previously described five stages of change to assess the financial behavior of program participants. The following format is used to record the participants' stages of the change related to emphasizing financial behavior. See page 45 in Part IV for more information on this evaluation impact indicator.

Example: Stages to Change Evaluation

For each financial practice, please circle the number that best describes your current behavior.

Financial Practice	I am <u>not</u> considering this	I am considering this	I am doing this sometimes	I am doing this most of the time	I am doing this all of the time
Setting personal financial goals for the year.	1	2	3	4	5
Keeping track of spending.	1	2	3	4	5
Paying bills on time each month.	1	2	3	4	5
Paying bills using a checking account.	1	2	3	4	5
5. Finding ways to decrease expenses.	1	2	3	4	5

The Transtheoretical Model of change is helpful to understand and facilitate the behavior changing process. If the educator records the stage of the participants' behavior at the beginning of the educational program, he or she will be able to understand the composition of the group in terms of their behavior changing stages. If most of the participants' responses fall into the first column ("I am not considering this"), it indicates that the instructor has a reasonably challenging task to change their behavior. However, if the majority of responses fall into the middle category of response, it is relatively easy to facilitate the desired change.

By recording participants' stages of change on this scale at the beginning, in the middle, and at the end of a multi-session program, the educator can compare the behavior changes at different stages of the program and document the impact of the program.

By comparison, the following question format can be used for follow-up evaluations.

Example: Sample Follow-up Question Format

Since completing the program, how often do you practice the following financial practices?

Financial Practice	I am not doing this	I am doing this sometimes	I am doing this most of the time	I am doing this all of the time
Setting personal financial goals for the year.	1	2	3	4
2. Keeping track of spending.	1	2	3	4
3. Paying bills on time each month.	1	2	3	4
4. Paying bills using a checking account.	1	2	3	4
5. Finding ways to decrease expenses.	1	2	3	4

Please list other changes you have made in your financial practices.

	1.
ſ	2.
Ī	3.

SIDEBAR

The Transtheoretical Model of Behavior Change

This model of human behavior change was developed by Dr. James Prochaska and Dr. Carlo C. DiClemente at the University of Rhode Island. This model has been used extensively to promote health behavioral changes in areas such as smoking, diet, substance abuse, eating disorders, etc. According to the transtheoretical model, people go through a series of changes before they adopt the desired behavior. Prochaska and DiClemente (1984) describe five stages to change in their Transtheoretical Model and termed those stages as "precontemplation, contemplation, preparation, action, and maintenance."

Precontemplation stage. An individual in this stage does not have any interest to change his or her behavior related to the desired direction in the near future. Those who are in this stage are not aware of the need for a change toward the desired direction. For example, someone who doesn't keep track of his or her spending will not show any interest in doing so if that person is at this stage. The main characteristic of the individuals in this stage is their ignorance about the need for a change to follow the desired behavior, and they might say, "I'm not considering this."

Contemplation stage. Those who are in this stage are aware of the problem and are considering whether there is a need to correct the problem. At this stage, individuals compare the benefits of change versus maintaining the current behavior. For example, a person in this stage, who is not keeping track of spending, will tend to assess the pros and

cons of keeping track of spending. A person in this stage might say, "I'm considering this." If someone is convinced that the change is more beneficial than maintaining the current behavior, he or she will move to the next stage of change.

Preparation stage. Individuals in this stage have been convinced about the need for change and look for information and ways to fix the problem. This is the teachable stage to facilitate the change of desired behavior. Those who are in this stage try different ways to solve the problem. For example, a person in this stage, who is not keeping track of spending, will try some methods to keep track of spending and will say "I'm doing this sometimes."

Action stage. Those in this stage take sustained actions to change their behavior and therefore fix the problem. They actively engage in changing their behavior toward the desired direction. For example, a person in this stage, who was not keeping track of spending, will implement different methods to keep track of spending and will say, "I'm doing this most of the time."

Maintenance stage. If someone is in this stage, he or she continues the change as a desirable behavior. When a person moves into this stage, the change has been fully integrated into his or her life. For example, a person who previously was not keeping track of spending will say, "I'm doing this all of the time."

END SIDEBAR

Recording Economic Impact. The following format is useful to help participants record their own economic progress. If the educator has ability to do a follow-up, this recording sheet can be used to evaluate the economic impact of financial education programs. See page 45 in Part IV for more information on this evaluation impact indicator.

Example: Recording Economic Impact

Please indicate how your overall financial position has changed since completing the program.

	Decreased	No Change	Increased	By how much did it change?
Monthly income				\$
Monthly expenses				\$
Total savings				\$
Total debt				\$

Example: Recording End-Results

Please indicate your financial position based on where you currently are in the program.

	At the beginning of the program	In the middle of the program	At the end of the program
How much is your credit card debt? (\$)			
How many credit cards do you have? (#)			
How much did you pay in late fees during the last month? (\$)			
How much do you pay over the minimum balance due? (\$)			
What is the highest interest rate on your credit cards? (%)			

Step 2. Collect Program Improvement Data and Demographic Information

This step includes demographic questions and program delivery process evaluation questions. Demographic questions should be selected based on the program need and would be in addition to the number of evaluation questions previously suggested. For example, if the program must reach a targeted ethnic group or needs to justify reaching every ethnic group, the ethnicity of participants needs to be collected. If the program is to be designed to select the best delivery method or educational materials for participants with different academic levels, data must be collected related to participants' levels of education. In order to assess initial motivation of participants, it may be necessary to collect data on whether participants are attending the program voluntarily.

The program delivery process evaluation section is used to gather participants' ratings of the instructors, educational materials, and the overall program. By using the following question format, participant satisfaction can be assessed. Participants' ratings of the overall program can be considered as an impact indicator, also.

Closely associated with program improvement information is participant demographic information. It is essential to gather demographic information regarding program participants to ensure that the program is reaching its intended target audience. Because funding and program development are often associated with serving some target population, some data needs to be gathered to show that the program has reached the intended audiences. Participant demographic questions regarding age, income, education, family status, race and ethnicity, and others will help address this information need and will illustrate who is being reached through the program, or whether the program marketing needs to be redirected toward an intended audience.

Example: Program Improvement Data and Information

Please rate the instructor(s), materials, and the overall program by circling the appropriate number.

	Not helpful	Somewhat helpful	Helpful	Very helpful
Instructor(s)	1	2	3	4
Educational materials	1	2	3	4
Overall program	1	2	3	4

The following types of open-ended of questions can be used to collect process evaluation data and information needed to improve the program.

What did you like the most about this program?
What did you like the least about this program?
How could this program be improved?
Nould you recommend this program to others? Yes No
Comments or suggestions about the program:

Step 3. Facilitate Data and Information Collection

The educator should include instruction needed to facilitate data collection and analysis to complete the evaluation tool. This information includes the following:

- The name of the program and organization
- Identification number of the participant when pre and post evaluations are done to match those evaluations
- Date of the program
- Instructions to complete the survey
- Return address if it is a follow-up evaluation
- IRB required statements
- Thank-you note with purpose of the evaluation

Tips for Easy Evaluation Tool Design

Designing quality evaluation tools is a professional task and requires experience. The NEFE evaluation database makes it easy for financial educators to design professional caliber questions and tools based on their local program needs. Parts IV and V of this manual provide a step-by-step exploration of the online database and tips on reporting program impact.

PART IV: PUTTING THE EVALUATION DATABASE TO GOOD USE — APPLICATION OF EVALUATION OPTIONS

Introduction to the Database Functionality

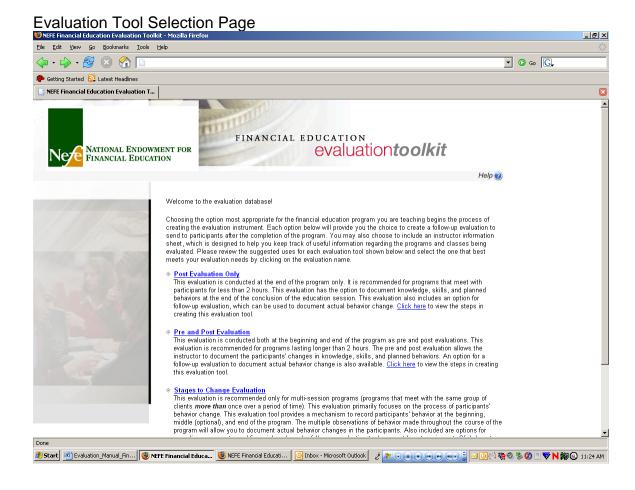
The evaluation database is a self-guided, Web-based resource that allows educators to design evaluation instruments for financial education programs. It allows educators to choose pre-written measurement questions from the database as well as add their own questions to create a fully customized evaluation instrument that meets the needs of their program and audience.

While the evaluation database has been designed to be easy to use, financial educators will find it helpful to become familiar with the database structure and functions before starting to use this tool. This section of the NEFE Financial Education Evaluation manual introduces educators to the database and takes them through a step-by-step example of how to design an evaluation instrument using the database.

An overview of the database functions is followed by instruction on using the database to create program-specific evaluations. Sample evaluations are included in the Appendix at the end of this manual.

Before educators will be able to use the online toolkit, they must agree to the terms of use set forth in the license agreement. In addition, educators must also be sure that they are in compliance with their organization's human subjects requirements.

The evaluation database can be found at: www.nefetoolkit.org.



Overview of the Database

The database has been organized with different options to provide educators full control in designing the type of evaluation instrument needed by the financial education program being taught. The options include:

- 1. Decide the type of evaluation.
- 2. Decide impact indicators.
- 3. Select, add, or edit knowledge questions and behavior statements.
- 4. Select, add, or edit open-ended questions for qualitative information.
- 5. Select, add, or edit demographic questions.

Below are explanations of these five main options available to educators designing an evaluation instrument to fit the program they're teaching.

Decide the Type of Evaluation

The Evaluation Tool Selection page of the Web site introduces the educator to four evaluation options:

- Post Evaluation Only
- Pre and Post Evaluation
- Stages to Change Evaluation

Train-the-Trainer Evaluation

Choosing the option most appropriate for the financial education program being taught by the educator is the first step in designing the evaluation instrument.

Each type of evaluation is described to help the educator decide which one is the best for his or her program evaluation. Note that each evaluation option gives educators the choice to also conduct a follow-up evaluation to document actual behavior change following participants' completion of the program. Educators may also choose to include an instructor information sheet, which is designed to help them keep track of useful information to evaluate programs.

Descriptions of the four evaluation options available to educators are as follows:

Post Evaluation Only

The Post Evaluation Only option is recommended for short programs lasting two hours or less. This evaluation focuses on documenting participants' levels of knowledge, skills, and planned behaviors at the end of the program. (See SAMPLE A in the Appendix for an example.)

Pre and Post Evaluation

The Pre and Post Evaluation option is recommended for programs lasting two hours or more. A pre-test is administered to participants at the beginning of the program and a post-test is administered at the end. This evaluation can be used to document changes in knowledge, skills, and planned behaviors. (See SAMPLE B in the Appendix for an example.)

Stages to Change Evaluation

The Stages to Change Evaluation option is based on Prochaska's and DiClemente's Transtheoretical Model of Change, which documents the process of actual behavior change. Specifically, this option identifies the stage at which individuals are ready and able to change their behaviors. This information can then be used to apply appropriate educational programs that are tailored to meet individuals' specific needs at that particular stage. This option is recommended only for multi-session programs (programs that meet with the same group of participants more than once over a period of time). Participants' behaviors can be recorded at the beginning, middle, and end of the program so that changes in actual behaviors can be observed. This option may include additional progress reporting and long-term follow-up. (See SAMPLE C in the Appendix for an example.)

Train-the-Trainer Evaluation

The Train-the-Trainer Evaluation option is recommended for instructor-only training programs. This evaluation is administered at both the beginning and end of a training program and is similar in format to the Pre and Post Evaluation. However, this evaluation focuses on capturing changes in knowledge, skills, and planned behaviors of the *instructors* rather than the participants. This option can be used to document changes in both the instructors' teaching skills and personal financial behaviors. The follow-up option documents how the curriculum materials are being used and what additional programming needs exist. (See *SAMPLE D* in the Appendix for an example.)

Decide Impact Indicators

For each of the four types of evaluation options listed previously, educators are able to select impact indicators that are appropriate to the program being evaluated. The database includes the following five different types of impact indicators:

- 1. testing knowledge indicators
- 2. building skills/confidence indicators
- 3. taking charge indicators
- 4. financial behavior indicators
- 5. financial position indicators

Testing Knowledge Indicators

The "Testing Knowledge" indicators are included in the database as a series of true/ false knowledge questions. They have been categorized under different headings and subheadings to help educators easily choose testing knowledge questions that fit best with each particular education program. Questions are sorted based on approximate reading difficulty (from simple to difficult) within each subheading. When a major heading is selected, questions will not be grouped by subheading and some duplicate questions may appear that were pulled from different subheadings.

Example: Testing Knowledge

Please circle your answer to each of the following statements.

1.	Fixed expenses are set amounts that must be paid on a regular basis.	True	False
2.	Net income is defined as income before taxes and other withholdings have been subtracted.	True	False
3.	Financial experts recommend having an emergency fund that is equal to 3-6 months' worth of living expenses.	True	False
4.	Borrowing from one credit card to pay off another is not a sign of credit problems.	True	False

Some educators may choose to include three answer choices: "true," "false," and "don't know," or a similar third option that allows the participant to answer the question without being forced to guess. For data collection and reporting purposes, responses indicating the third option should be considered incorrect. The third answer choice can be added by the educator using word-processing software after the evaluation tool is created.

Building Skills/Confidence

The "Building Skills/Confidence" indicators capture changes in financial skills and confidence levels of the program participants, and they are phrased as action statements related to financial skills. They are categorized under headings and subheadings to help educators easily choose the building skills/confidence indicators that best mesh with the program being evaluated. Please note that the *Building Skills/Confidence* indicators selected by the educator are also automatically selected for the *Taking Charge* and *Financial Behavior* indicators. In other words, all three measures will use the same educator-selected indicators.

Example: Building Skills

Please circle the number that best describes how your confidence to do the following has changed:

Your confidence to:	Decreased	Stayed the same	Increased
1. Save money regularly.	1	2	3
2. Keep track of spending.	1	2	3
3. Pay bills on time every month.	1	2	3
4. Reduce personal debt.	1	2	3

Taking Charge Indicators

The "Taking Charge" indicators capture the participants' intended changes in their current and future financial behaviors, and they are phrased as statements related to financial behavior. They are categorized under headings and subheadings to help educators easily choose the best taking charge indicators for the specific program.

Example: Taking Charge

Please circle the number that best describes your answer.

As a result of this program, you plan to:	No	Maybe	Yes	Already doing this	Does not apply
1. Save money regularly.	1	2	3	4	5

2. Keep track of spending.	1	2	3	4	5
3. Pay bills on time every month.	1	2	3	4	5
4. Reduce personal debt.	1	2	3	4	5

Financial Behavior Indicators

The "Financial Behavior" indicators capture actual changes in financial behaviors using the stages-to-change approach. They are categorized under headings and subheadings to help educators easily choose the best financial behavior indicators for the program they are teaching. If the Financial Practices for Actual Behavior Change option is selected on the Post Evaluation Only or Pre and Post Evaluation, then this section will appear on the follow-up instrument. The indicators will be the same as those used in the Taking Charge and Building Skills/Confidence sections.

Example: Stages to Change Evaluation

For each financial practice, please circle the number that best describes your current behavior.

Financial Practice	I am <u>not</u> considering this	I am considering this	I am doing this sometimes	I am doing this most of the time	I am doing this all of the time
1. Save money regularly.	1	2	3	4	5
2. Keep track of spending.	1	2	3	4	5
Pay bills on time every month.	1	2	3	4	5
4. Reduce personal debt.	1	2	3	4	5

Financial Position Indicators

The "Financial Position" indicators are only used in the follow-up evaluation. They capture specific changes in dollar amounts by asking participants to assign a monetary figure to certain financial areas.

Example: Determining the impact on financial status.

Please indicate how your overall financial position has changed since completing the program.

Financial Position	Decreased	No change	Increased	By how much did it change?
Monthly income				\$
Monthly expenses				\$
Total savings				\$
Total debt				\$

Select, Add, or Edit Knowledge Questions and Behavior Statements

The database includes a large set of knowledge, skills/confidence, taking charge, financial behavior, and financial position indicators, which are found in the navigation bar on the Web page for each evaluation tool. Each heading includes a pull-down menu containing subcategories, allowing the educator to easily find the appropriate indicators for the financial program evaluation tool being created.

The indicators span a wide range of financial topics including consumer decision-making, cash-flow management, savings and investments, credit and debt management, homeownership, and retirement and estate planning. The topics are organized into the following abbreviated main categories and related subcategories:

1. Decision Making

- Financial goals
- Needs and wants
- Costs and benefits
- Personal choices
- Choosing a professional

2. Cash Flow

- Budgeting
 - Spending plans
 - o Record keeping
 - o Income & expenses
 - Pay yourself first
- Basics of banking
 - Types of financial institutions
 - o Savings/checking accounts
 - Electronic banking
- Alternative financial services

3. Saving & Investing

- Savings
- Types of investments and accounts
- Key investment principles
 - o Time value of money
 - Other investment principles
- Protecting investments

4. Credit & Debt

- Types of credit and debt
 - Credit cards
 - o Auto

- Education
- Cost of credit
- Managing your credit
- Building & rebuilding your credit
- Protecting your credit

5. Homeownership

- Preparing for a home
- Obtaining a mortgage
- Shopping for a home
- Costs of owning a home

6. Retirement and Estate Planning

- Planning for retirement
 - Visualize retirement
 - o Estimate retirement needs
 - o Make a plan
 - Investing retirement returns
- Types of retirement plans
 - Social Security
 - o Tax deferred plans
- Retirement savings strategies
 - Increase savings
 - Retirement spending
- Estate planning
 - Key documents
 - Probate and tax planning

Educators can further customize the evaluation tool by editing any of the outcome indicators or by adding customized knowledge testing questions or behavior statements.

Select, Add, or Edit Open-Ended Questions for Qualitative InformationThe database includes some open-ended questions designed to evaluate the delivery process of the educational program. Educators are able to select questions from the list or add new questions.

Select, Add, or Edit Demographic Questions

The database has a wide range of demographic questions. These questions have been categorized for easy navigation and selection to be included in the evaluation tool. Categories are ordered alphabetically. Educators also are able to edit or add their own questions based on the evaluation needs of their program.

Evaluation Instrument Blueprint

Once educators have a general understanding of the database (e.g., evaluation options, outcomes and indicators, and financial topics), they can put this knowledge to use creating an evaluation tool that best matches the needs of their financial education program.

This section provides a step-by-step illustration using the database to design a customized evaluation tool. For this example, the Pre and Post Evaluation option has been selected to show educators the steps involved with creating an evaluation tool. However, all evaluation options require similar steps and procedures.

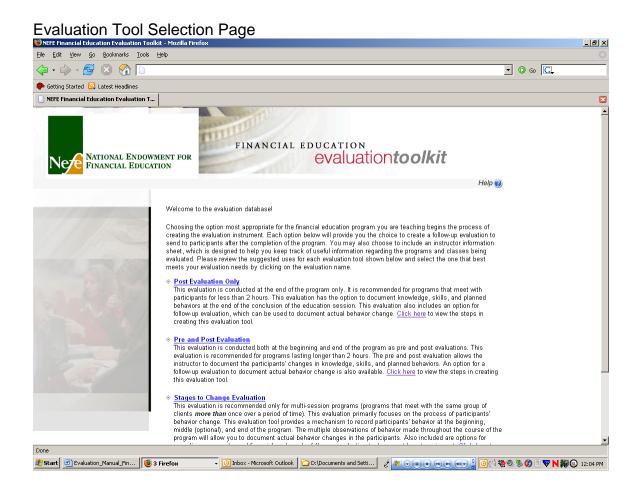
The notable exception to this is for the Stages to Change Evaluation. This option allows educators to collect information from program participants in a series of stages, rather than at the beginning or beginning and end of the program. Educators can design evaluation instruments for an *Initial Observation, Mid-Term Observation*, and an *End-of-Program Observation*. In addition, educators also can create a *Progress Report* to track participants' economic progress at various stages of the program. The initial observation and the end of program observation have been set as the default option for Stages to Change Evaluation.

After the educator completes each step in the process, he or she clicks the word "Next" on the screen to progress to the subsequent step. To return to prior screens, click the word "Previous."

Choose the Evaluation Option

On the *Evaluation Tool Selection* page of the database tool, educators are asked to select the type of evaluation that is appropriate for their program. As previously described, educators have four options:

- Post Evaluation Only
- Pre and Post Evaluation
- Stages to Change Evaluation
- Train-the-Trainer Evaluation



After educators choose an evaluation type, they will be led through the subsequent steps to create the evaluation tool. The number of steps educators will complete before the tool is finished varies depending on the evaluation option chosen. Table 3 summarizes the number of steps involved in designing evaluation tools with different options.

Table 3. Steps for designing evaluation tools with different options

Type of Evaluation	Number of Steps to Design Evaluation Tools
Post Evaluation Only	1. There are 10 steps to design evaluation tools if
Pre and Post Evaluation	the follow-up option is selected.
	2. If the follow-up option is not selected, there are
	seven steps to design evaluation tools
Stages to Change	1. There are nine steps to design evaluation tools if
Evaluation	the follow-up option and the progress reporting
	option are selected.
	2. If the follow-up option is selected without the
	progress reporting option, there are eight steps

	 to design evaluation tools. 3. If the progress reporting option is selected without the follow-up option, there are six steps to design evaluation tools. 4. If neither the follow-up option nor the progress reporting option are selected, there are five steps.
Train-the-Trainer Evaluation	 There are 10 steps to design evaluation tools with the follow-up option. If the follow-up option is not selected, there are eight steps to design evaluation tools.

Step 1: Program Information and Follow-up Selection

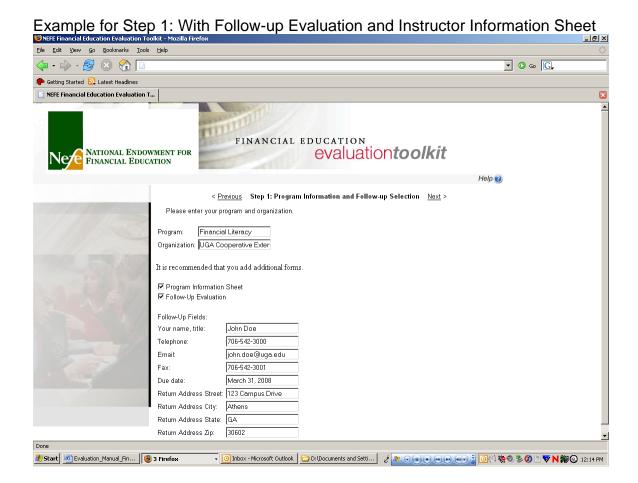
In Step 1, educators are asked to select the evaluation forms that are appropriate for the evaluation option selected. Note that all options have default settings to include the *Follow-Up Evaluation* and *Instructor Information Sheet*.

The *Follow-Up Evaluation* collects information on participants' changes in actual financial behaviors, achievement of financial goals, and overall financial position. Educators should be aware that if the follow-up option is selected, an optional statement is automatically added to the bottom of the post evaluation to collect the name, address, and phone number of the program participant. Educators will also need to input their name, title, telephone, email, fax, and due date of the follow-up survey. Along with this information, the return mailing address for the follow-up survey must also be included.

The *Instructor Information Sheet* is a standardized form that collects basic program data from trainers and instructors on such information as date and location of program, number and profile of participants, curricula used, topics covered, and delivery methods. (For specific details, see the sample evaluations in the Appendix.)

Educators are encouraged to use all available evaluation forms included with each main evaluation type. For this reason, the database default setting selects all options. If educators choose not to include certain forms, they can deselect the appropriate box to exclude forms from the final evaluation tool.

In this illustration, it is assumed that the educator selects the Follow-Up Evaluation and the Instructor Information Sheet for the Pre and Post Evaluation option. The Web page of the database will be displayed as follows.



Step 2: Select Knowledge Questions

In Step 2, educators are given the option to add a "Testing Knowledge" section to their evaluation. Educators choose from a database of knowledge questions that span a wide range of financial topics, and are located in the pull-down navigation menu of financial topics at the top of the database screen. All of the knowledge testing questions are in True/False format. Educators can select questions from one topic or different topics depending on the content of the specific financial education program for which the evaluation is being created. These questions are sorted based on approximate reading difficulty (from simple to difficult) and are best accessed by using the subheadings.

Suggestions for Minimum Knowledge Question Selection

To adequately measure changes in knowledge, it is recommended that educators select the following minimum questions for each evaluation tool option:

- Post Evaluation Only—five knowledge questions from the database
- Pre and Post Evaluation—10 knowledge questions
- Stages to Change Evaluation—this evaluation option does not include knowledge-based indicators

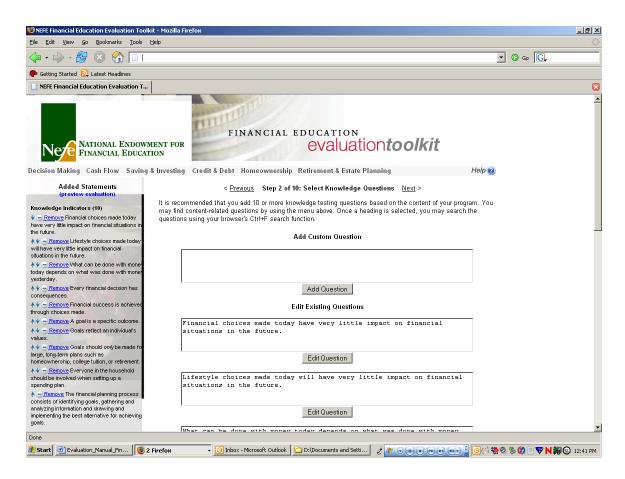
 Train-the-Trainer Evaluation—10 to 25 knowledge questions (it is particularly important to make sure trainers and instructors have acquired a sufficient level of knowledge prior to teaching others)

Example for Step 2: Web Page Before Selecting Questions File Edit View Go Bookmarks Tools Help 🦆 • 🖒 • 🥰 🔞 备 🖺 🔽 🐧 60 💽 🦚 Getting Started 💫 Latest Headlines NEFE Financial Education Evaluation T... FINANCIAL EDUCATION NATIONAL ENDOWMENT FOR evaluation toolkit Ne FINANCIAL EDUCATION Decision Making Cash Flow Saving & Investing Credit & Debt Homeownership Retirement & Estate Planning Financial goals < <u>Previous</u> Step 2 of 10: Select Knowledge Questions <u>Next</u> > It is recommended that you add 10 or more knowledge testing questions based on the content of your program. You Costs and benefits may find content-related questions by using the menu above. Once a heading is selected, you may search the questions using your browser's Ctrl+F search function. Personal Choices Choosing a professional If you like you may Add Custom / Edit Questions 🟂 Start 🖳 Evaluation_Manual_Fin... 🗐 3 Firefox

Customizing Knowledge Questions

Educators can edit existing questions or add their own true/false questions. To edit existing questions, educators select the questions they want from the database and then click at the bottom of the page to "Add Custom/Edit Questions." Educators are taken to a screen where they can edit and add questions.

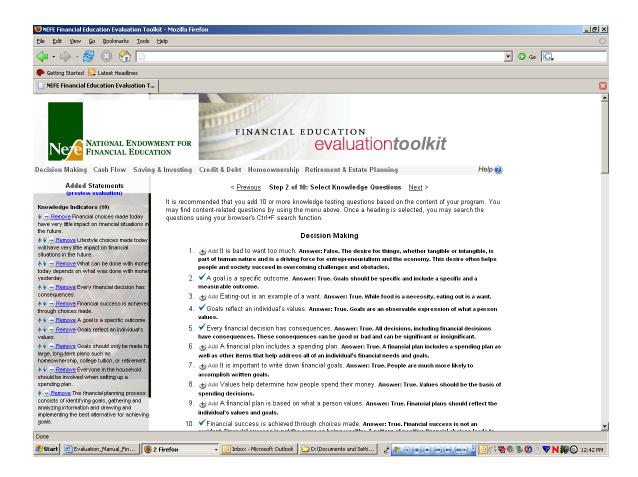
Example for Step 2: Web Page After Selecting Add/Edit Question Option



Changing the Order of Questions

As the knowledge questions are selected, they will appear in a column on the left-hand side of the screen. The order in which the questions appear is how they will be listed in the final evaluation. To change the order, the educator clicks the up-and-down arrows in front of each question, or omits the question by using the "Remove" button which appears as a minus sign.

Example for Step 2: Web Page After Selecting Questions



At the end of Step 2, the educator will have a set of customized questions for testing the financial knowledge of the program's participants. As educators choose questions to create their evaluation tool, they can preview the tool by clicking on the words "preview evaluation" located at the top of the left-hand column under the header "Added Statements." This link appears when the educator begins adding knowledge questions to their evaluation.

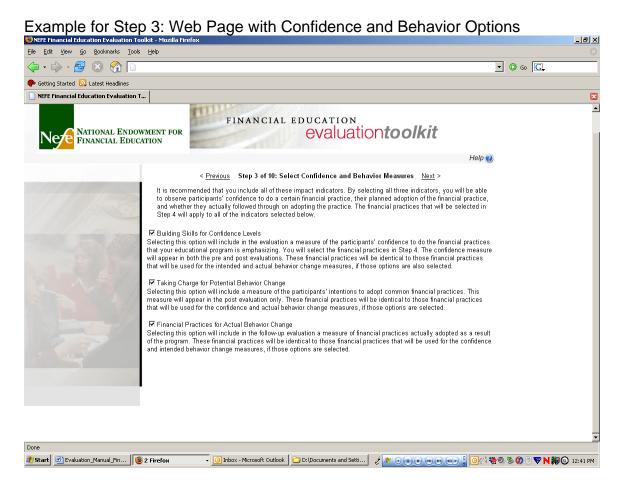
Step 3: Choose Confidence and Behavior Indicators

In Step 3, educators are given the option to add impact indicators that capture changes in confidence levels and potential and actual behaviors.

For the Post Only Evaluation and the Pre and Post Evaluation, educators are asked if they want to add the following impact indicators into the evaluation tool:

- Building Skills for Confidence Levels
- Taking Charge for Potential Behavior Change
- Financial Practices for Actual Behavior Change

It is recommended that educators include all of these sections. Note, however, that the option to add the *Financial Practices for Actual Behavior Change* will only appear if the *Follow-Up Evaluation* option was selected originally in Step 1. If the educator decided not to conduct a follow-up evaluation, this section will not appear. Once educators make the choice of what they would like to measure, they proceed to the next step.



The database will prompt educators to select five financial action statements for the *Building Skills for Confidence Levels* and *Taking Charge for Potential* Behavior Change sections of the evaluation instrument. Educators should note that statements in the *Taking Charge for Potential Behavior Change* section in the post evaluation tool and the *Financial Practices for Actual Behavior Change* section in the follow-up evaluation tool are similar or identical in format. Therefore, when educators select a statement for the *Taking Charge for Potential Behavior Change* section, the respective statement for the *Financial Practices for Actual Behavior Change* section will automatically be added to the follow-up evaluation tool.

Note that the options for the Stages to Change Evaluation and the Train-the-Trainer Evaluation are slightly different than for the Post Only Evaluation and the Pre and Post Evaluation. For the Stages to Change Evaluation, educators are only asked to add *Financial Practice Indicators* to track changes in actual financial behaviors.

For the Train-the-Trainer Evaluation, educators are asked if they want to add the following sections:

- Building Teaching Skills
- Shaping Personal Skills
- Taking Action for Teaching
- Taking Action for Personal Financial Success

The *Building Teaching Skills* and *Taking Action for Teaching* sections allow educators to select indicators that capture confidence levels and behaviors related to an instructor's ability to teach and use the program materials. The *Shaping Personal Skills* and *Taking Action for Personal Financial Success* sections allow educators to select indicators that capture an instructor's confidence and ability to manage their own finances.

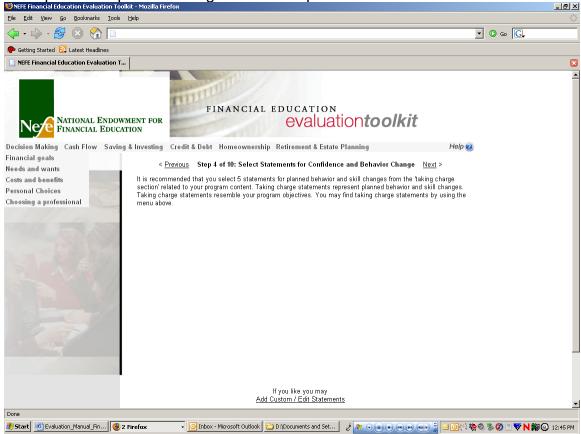
Step 4: Select Statements for Behavior and Skill Change

In this step, educators choose from a database of financial action statements, which is accessed using the navigation menu of financial topics at the top of the database screen.

It is recommended that educators select five action statements for the Post Evaluation Only option and five to 10 action statements for all other evaluations. Action statements should be selected based on the program's objectives.

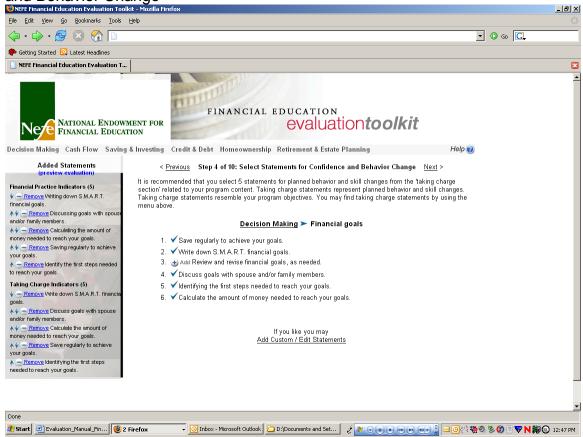
Example for Step 4: Web Page with the Topics of Action Statements

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As the educator selects action statements, these will be listed automatically in the left-hand column under the headings *Financial Practice Indicator(s)* and *Taking Charge Indicator(s)*, as shown in the following example of Step 4.

Example for Step 4: After Selecting Financial Action Statements for Confidence and Behavior Change



As with the knowledge statements, educators can edit and add statements by clicking on the "Add Custom/Edit Statements" link at the bottom of the Web page. If educators want to add their own statements, they should carefully format their statements to match the structure and wording of the other statements they have selected.

Example for Step 4: Adding Custom Statements _ 17 × <u>File Edit View Go Bookmarks Tools Help</u> 🛚 • 🔷 • 餐 🔞 备 [▼ O 60 C. 🦚 Getting Started 💫 Latest Headline: NEEF Financial Education Evaluation T... FINANCIAL EDUCATION evaluation toolkit NATIONAL ENDOWMENT FOR FINANCIAL EDUCATION Decision Making Cash Flow Saving & Investing Credit & Debt Homeownership Retirement & Estate Planning Added Statements < Previous Step 4 of 10: Select Statements for Confidence and Behavior Change Next > It is recommended that you select 5 statements for planned behavior and skill changes from the taking charge Financial Practice Indicators (5) section' related to your program content. Taking charge statements represent planned behavior and skill changes. Taking charge statements resemble your program objectives. You may find taking charge statements by using the Remove Writing down S.M.A.R.T. menu above ↑

Nemove Discussing goals with spot and/or family members. Add Custom Statement money needed to reach your go Financial Practice ♦ ¥ — Remove Saving regularly to achieve Remove Identify the first steps needed to reach your goals Taking Charge Taking Charge Indicators (5) Remove Write down S.M.A.R.T. financ and/or family members.

A \(\psi - \frac{\text{Remove}}{\text{Remove}} \text{ Calculate the amount of} \) Edit Financial Practice Statements money needed to reach your goals ↑

Remove Save regularly to achieve Writing down S.M.A.R.T. financial goals. ♠ Remove Identifying the first steps needed to reach your goals. Edit Question Discussing goals with spouse and/or family members.

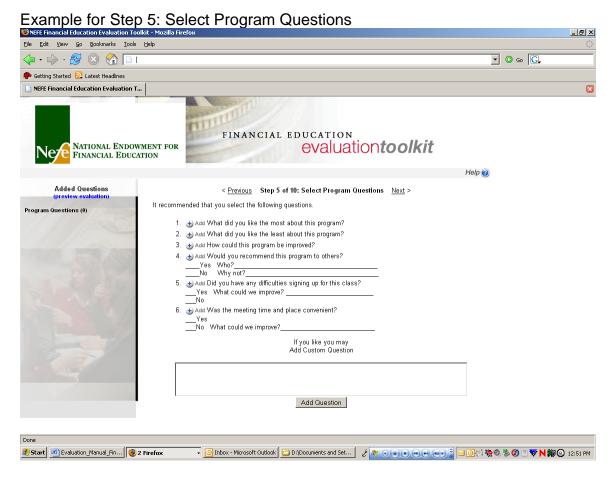
Again, educators can change the order of the financial action statements by using the up-and-down arrows in front of each question. Statements can be deleted using the "Remove" option button that appears as a minus sign.

After financial action statements are selected for the behavior and skill change indicators, the educator is ready to move to the next step.

Step 5: Select Program Questions

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Qualitative data can provide important and valuable insight into the process and impact of a financial education program. Qualitative information is gathered by using open-ended questions. Educators can select from a series of open-ended questions or create their own qualitative questions by typing them into the text box and clicking the "Add Question" button.



The qualitative questions included in the database vary with the type of evaluation and are listed below.

Post Evaluation Only and Pre and Post Evaluation

- What did you like the most about this program?
- What did you like the least about this program?
- How could this program be improved?
- Would you recommend this program to others?
- Did you have any difficulties signing up for this class?
- Was the meeting time and place convenient?

Stages to Change Evaluation

- What has made it easier for you to improve your financial practices?
- What has prevented you from improving your financial practices?
- With respect to the overall program, what did you like the most?
- What did you like the least?
- How could this program be improved?
- Have you shared what you learned with others?
- Would you recommend this program to others?
- Did you have any difficulties signing up for this class?

Was the meeting time and place convenient?

Train-the-Trainer Evaluation

- What was the most helpful information you received during this training program?
- How could this training program be improved?
- How do you plan to share this information with your target audience(s)?
- What information and materials from this training do you plan to share with your target audience(s)?
- Will you share what you learned with other instructors and colleagues?
- Would you recommend this training program to other instructors and colleagues?
- Did you have any difficulties signing up for this class?
- Was the meeting time and place convenient?

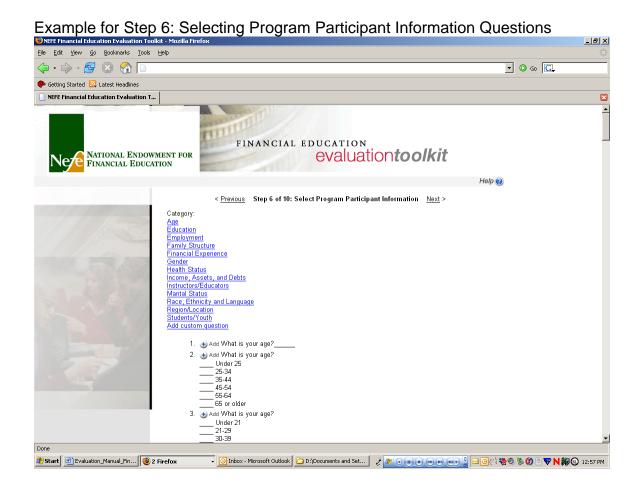
Step 6: Select Program Participant Information

In Step 6, educators choose the demographic questions they would like to add to their evaluation instrument. Educators can scroll through the entire list and select questions. Or, they can click on the category titles that take the educator to the appropriate content lower down the page.

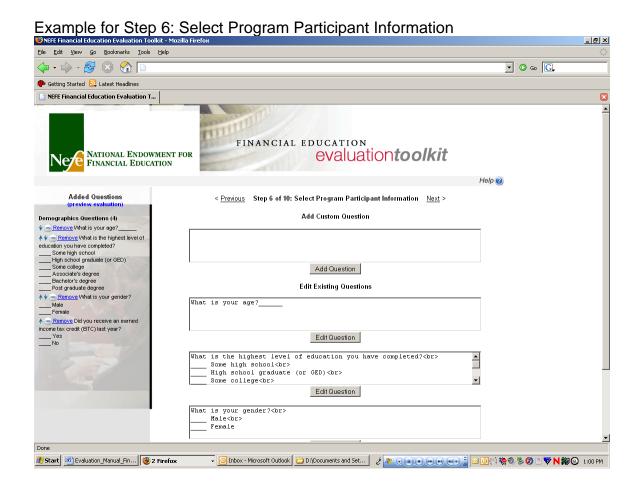
The categories include:

- Age
- Education
- Employment
- Family Structure
- Financial Experience
- Gender
- Health Status
- Income, Assets, and Debts
- Instructors/Educators
- Marital Status
- Race, Ethnicity, and Language
- Region/Location
- Students/Youth
- Add Custom Question

Note that demographic questions for lower-literacy target audiences are listed first for each category. The demographic questions in the Instructors/Educators category should be used only for the "Train-the-Trainer Evaluation" option.



In addition to selecting from demographic questions in the database, educators can add or edit demographic questions by clicking on "Add Custom/Edit Statements" at the bottom of the Web page. If educators choose this option, they will see the following page displayed.



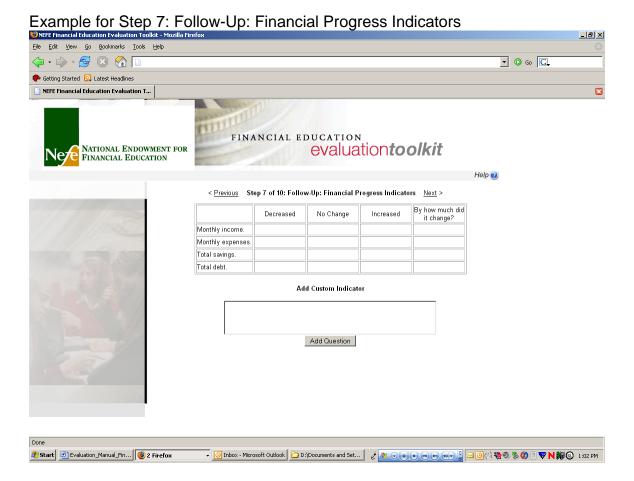
As with the knowledge and behavior indicators pages, demographic questions appear in the left-hand column as they are selected. The order of the questions can be changed using the up-and-down arrows, and questions can be deleted using the "Remove" option button, shaped like a minus sign.

Step 7: Follow-Up: Financial Progress Indicators

Steps 7, 8, and 9 will appear only if the educator selected the follow-up option at Step 1. At Step 7, educators who selected the Post Evaluation Only or Pre and Post Evaluation option will see a table that is included in the default options for all "Follow-Up Evaluations" to capture changes in participants' financial position—specifically, dollar amount changes in income, expenses, savings, and debt.

These economic indicators are helpful to document the changes in financial position for program participants. If educators need additional economic impact indicators for the Follow-Up Evaluation, they can enter them into the text box for "Add Custom Indicator" and click the "Add Question" Button. The new indicators will automatically be added to the table. Educators should note that if they chose the "Follow-Up Evaluation" option, the action statements that were selected to

capture changes in confidence levels, skills, and behaviors are carried over to the follow-up evaluation tool.



Step 8: Follow-Up: Personal Achievements

After educators select their "Financial Progress" indicators in Step 7, they are sent to Step 8 to add open-ended questions to the Follow-Up Evaluation instrument for collecting qualitative information. There are two standard questions to capture information on 1) participants' achievement of their financial goals and 2) whether participants shared what they learned from the program with others and how.

Example for Step 8: Follow-Up: Personal Achievements _ | # | X | File Edit View Go Bookmarks Tools Help 🛚 • 🖒 • 🥰 🔕 🟠 [▼ O Go C. р Getting Started 💫 Latest Headlines NEEF Financial Education Evaluation T... FINANCIAL EDUCATION evaluation toolkit NATIONAL ENDOWMENT FOR FINANCIAL EDUCATION Help (2) (preview evaluation) < Previous Step 8 of 10: Follow-Up: Personal Achievements Next > Selected Questions: As a result of the program, have you achieved any personal goal(s)? (Examples: buying a car, paying down debt, or opening a checking account) Yes What was the single most important goal you achieved? What things have prevented you from achieving your goals? Have you shared what you learned with others? Yes With whom did you share this information? With how many people did you share this information? If you didn't share this information, why not? Add Custom Question (use

for line-breaks, <u>HTML</u> accepted)

It is recommended that educators include both of these questions on their Follow-Up Evaluation tool to document the program impact on the participants and others. Educators also may add their own questions by entering them into the "Add Custom Question" text box at the bottom of the page and clicking "Add Question." Please note that if the question has more than one line, the
br> tag must be inserted to put lines of text on separate lines rather than hitting "Enter" on the keyboard.

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Please see the example below.

Are you keeping track of your spending? Yes br>
If "yes," what is the most important benefit of keeping track of your spending?
No <pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No<pre>No</pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre>
If "no," what prevents you from keeping track of spending?

Step 9: Follow-Up: Additional Participant Information Questions

At this step, educators are asked if they would like to add demographic questions into the follow-up evaluation instrument. They have three options:

Option 1: "Yes, using the same demographics questions I selected earlier" Educators can choose to include the same demographic questions they selected in Step 6. The benefit of choosing this option is that it allows a match of the participants' information with the demographic data collected in other evaluation instruments. When this option is selected, the database adds the same demographic questions into the Follow-Up Evaluation tool.

Option 2: "Yes, selecting different demographics questions"

Educators can select different demographic questions to capture additional information not previously collected in the other evaluation instruments.

Option 3: "No"

Educators can choose not to collect any demographic information in the follow-up evaluations. This is the default option.

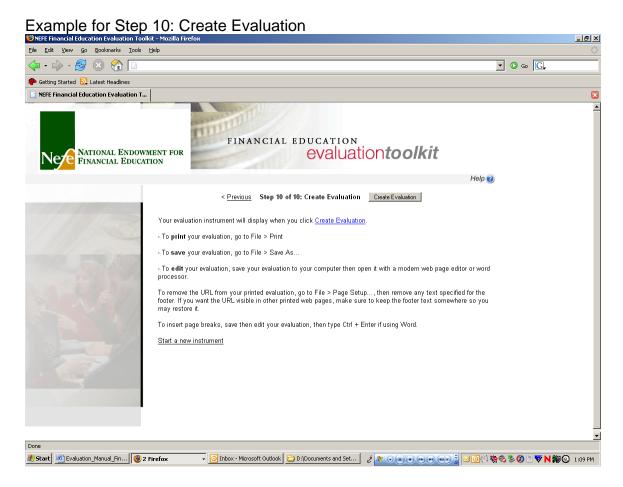
The follow-up evaluation tools for the Stages to Change Evaluation and the Train-the-Trainer Evaluation are somewhat different from the follow-up evaluation

tool used in the Post Evaluation Only and Pre and Post Evaluation options. It is important for the educator to note that the Stages to Change Evaluation includes an *End-of-Program Observation* as well as the option for a final follow-up. The format for the *End-of-Program Observation* is consistent with the format for the *Initial* and *Mid-Term Observations*. Specifically, the *Financial Practice Indicators* that were selected for the prior observations are carried over so that the educator does not have to reselect the indicators. The follow-up evaluation is also similar in format to the follow-up tools for the other evaluation instruments. The main difference is that this follow-up tool includes the *Financial Practice Indicators* using the Stages to Change Evaluation format. The Stages to Change Evaluation also has the option to create a *Progress Reporting Sheet*.

Finally, educators should note that the follow-up for the Train-the-Trainer Evaluation is different in format from all of the other evaluation instruments. For the Train-the-Trainer Evaluation, educators select from a series of questions about how the materials and resources from the training program have been utilized since the training (i.e., components of curriculum/curricula being used, target audiences reached, challenges in administering the program, delivery methods, and future plans for programming). At a minimum, the follow-up for the Train-the-Trainer Evaluation includes two questions that capture how the program has impacted target audience(s) and whether the program and training were effective in general. From here, educators can add other questions. (See *SAMPLE D* in the Appendix for an example of a train-the-trainer follow-up evaluation.)

Step 10: Create Evaluation

As the final step in the process, educators can create their evaluation tools.



The evaluation tool is created in a separate browser window by clicking the "Create Evaluation" button at the top of the page. Educators are also provided with final instructions on how to create the evaluation, including how to print, save, and edit the final evaluation.

After educators have created their evaluation, they may see a Web site URL listed at the bottom of the survey pages. To remove the URL from the printed evaluation, educators go to File > Page Setup in the Internet browser navigation bar at the very top of the page. There, they can remove text from the footer. If educators want the URL visible in other printed Web pages, they can save the footer text so that it can be restored.

A unique feature of the evaluation database is that educators can copy the URL address in the internet browser's address line and paste the address into emails. When the recipient goes to the web address, the evaluation tool created by the initial educator will be displayed.

Once the evaluation has been created, to print the evaluation, educators click on File > Print at the top of their Internet browser navigation bar.

Edit and Customize the Instrument

Educators can edit and customize the format of tools they've created by completing the following steps.

- First, save the file. To save the created tools, click on "File" and then "Save As" in the browser navigation bar at the top of the page. The default option has been set to save the created set of evaluation tools as an .html file.
- Second, edit the saved file. To edit the file, open it with a Web page editor or word processing program. The educator may add his or her organization's logo or other necessary information. Use File > Print Preview to review the page setup and format the document if needed. To insert page breaks, use Ctrl + Enter if using Microsoft Word. The educator may want to add page numbers. Once educators are satisfied with the format of the set of evaluation tools, they can save the finished version as a Word document and print it for their program evaluation.

Example: Evaluation Tool Created by the Database and Printed After Editing



Post Evaluation

Date: _____

Diagon rate the inetruster(a)	 and the averall measure	by significantles consumpted

Please rate the instructor(s), materials, and the overall program by circling the appropriate number.

	Not Helpful	Somewhat Helpful	Helpful	Very Helpful	
Instructor(s)	1	2	3	4	
Educational Materials	1	2	3	4	
Overall Program	1	2	3	4	

Testing Knowledge

ID Number: _____

Please circle your answer to each of the following statements.

1.	Financial choices made today have very little impact on financial situations in the future.	True	False
2.	Lifestyle choices made today will have very little impact on financial situations in the future.	True	False
3.	What can be done with money today depends on what was done with money yesterday.	True	False
4.	Every financial decision has consequences.	True	False
5.	Financial success is achieved through choices made.	True	False
6.	A goal is a specific outcome.	True	False
7.	Goals reflect an individual's values.	True	False
8.	Goals should <i>only</i> be made for large, long-term plans such as homeownership, college tuition, or retirement.	True	False
9.	Everyone in the household should be involved when setting up a spending plan.	True	False
10.	The financial planning process consists of identifying goals, gathering and analyzing information and drawing and implementing the best alternative for achieving goals.	True	False

Building Skills

Please circle the number that best describes your *confidence* to do the following:

Your Confidence to:	Not Confident	A little Confident	Somewhat Confident		Very Confident
1. Write down S.M.A.R.T.	1	2	4	3	5

financial goals.					
2. Discuss goals with spouse and/or family members.	1	2	4	3	5
Calculate the amount of money needed to reach your goals.	1	2	4	3	5
4. Save regularly to achieve your goals.	1	2	4	3	5
5. Identifying the first steps needed to reach your goals.	1	2	4	3	5

Taking ChargePlease circle the number that best describes your answer.

As a result of this program, do you plan to:	No	Maybe	Yes	Already doing this	Does not apply
1. Write down S.M.A.R.T. financial goals.	1	2	3	4	5
2. Discuss goals with spouse and/or family members.	1	2	3	4	5
3. Calculate the amount of money needed to reach your goals.	1	2	3	4	5
4. Save regularly to achieve your goals.	1	2	3	4	5
5. Identifying the first steps needed to reach your goals.	1	2	3	4	5

What did you like the most about this program?
What did you like the least about this program?
How could this program be improved?
Would you recommend this program to others? Yes. Who?No. Why not?
Comments or suggestions about the program:
Thank you for completing this evaluation. We appreciate your help as we strive to improve our educational programs.
(OPTIONAL) Share your name/address/phone number, if you are willing to have us contact you for follow-up comments.
Name: Phone Number: Address:

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PART V: BUILDING PROGRAM SUCCESS—REPORTING PROGRAM IMPACT

Evaluation is useful only if the educator utilizes evaluation results to further improve financial education programs. This part of the manual discusses how to collect, analyze, summarize, and utilize evaluation data to build stronger financial education programs.

Collecting Evaluation Data

Collecting evaluation data can be a challenge because, while many people like to participate in educational programs, they frequently do not like to participate in evaluation. The following tips will help financial educators to overcome this challenge.

Building Evaluation Capacity

To face the challenges in collecting data, the educator must develop evaluation capacity: understanding evaluation concepts and learning how to apply those in evaluating financial education programs. Building evaluation capacity is essential for planning and implementing data collection processes practically, meaningfully, and accurately. Also, building evaluation capacity helps educators to respond to participants' questions about the evaluation instruments they are being asked to complete. The evaluation database and this evaluation manual are helpful resources to build financial educators' evaluation capacity.

Planning Evaluation in Advance and Allocating Necessary Resources
Financial educators should allocate the necessary time and resources at the
planning stage—well in advance of program delivery, when the program content,
duration, and outcomes are being considered—to ensure the collection of
evaluation data. If an educator plans to conduct pre and post-evaluations, then
pre and post evaluation tools must be developed.

To avoid confusion in data collection and analysis processes, it is better to print pre-evaluation and post-evaluation on different colored papers. To match pre and post-evaluations of each participant, include an identification number on surveys.

Reasonably adequate time should be allocated for the completion of evaluation surveys. If the literacy level of the target audience is low, it is important to design very simple tools and allocate more time to complete the evaluation surveys.

Providing Instructions to Complete the Survey

Clear instructions are helpful to avoid confusion and to minimize missing data. Participants should receive the necessary instructions as part of the survey. If the audience is a low literacy group, it may be helpful to read or explain instructions before collecting data.

Motivating Participants to Complete the Evaluation

Normally, participants are hesitant to be evaluated—especially adults. Sometimes, this apprehension is due to the impression that they are being evaluated as individuals. The best way to address this concern is to explain that the purpose of financial education program assessment is not to evaluate individual participants, but to evaluate the educator, program, materials, and the outcome. By keeping participants informed about the purpose of the evaluation, it is easier to receive their cooperation in data collection.

This communication is very significant in pre and post evaluations and followups. If participants are not convinced about the purpose of evaluation, they may not include identification numbers to match pre and post evaluations or agree to participate in follow-up evaluations. Therefore, it is essential to explain the purpose of evaluation before administering evaluation surveys.

Also it is important to explain how confidentiality of data will be maintained. Identification numbers (could be random numbers that the participant will know but which will not be meaningful to the educator) help ensure the confidentiality of participants' identity and responses. It is important to explain that Identification numbers are used only to match pre and post evaluation surveys and not to identify individual participants.

Sometimes, low-income audiences might think that if they reveal some information, such as family income, they might lose their eligibility for public support programs. Therefore, the educator must explain the purpose of the evaluation and assure the confidentiality of data and information to their satisfaction. In some instances, participant identification may be necessary for the follow-up instrument. If this is the case, adequate security measures should be in place to control access to identifying information.

The use of door prizes for those who complete evaluations is a good strategy for motivating participants to complete evaluations; however, the disadvantage of this strategy is that it requires additional resources.

Challenges to Conducting Follow-up Evaluations

Conducting follow-up evaluations is necessary to collect intermediate and long-term impact data. Most of the time, follow-up evaluations are not conducted due to challenges such as lack of adequate resources and low return rate. However, it is useful to identify those challenges and find alternatives to document intermediate and long-term impacts of financial education programs. The following is a brief summary of those challenges and alternatives.

Need More Resources

Compared to evaluations conducted during the program, follow-up evaluations require more time and money up front. If the educator plans to conduct a follow-up, it is important to allocate adequate resources to complete the evaluation. Follow-ups are conducted to document the intermediate and long-term impact of financial education programs. Therefore, it is important to make sure that the program is comprehensive enough to anticipate long-term impact. Since the follow-up evaluation demands more time and money, it is very important to review the output and immediate outcome of the program before conducting a follow-up. If the evidence is such that the program has a great potential to create long-term impact, the educator needs to plan the follow-up and allocate needed resources to facilitate the process. This explanation implies that there are two important determinants that must be reviewed before making the decision to conduct a follow-up. First, review the potential of the program to generate long-term impact. Second, review the availability of resources to conduct the follow-up.

Difficult to Locate Participants Due to Relocations

Follow-up evaluations are conducted some time after the program. During this period, some of the participants might have relocated their residence. Relocation is a considerable factor especially among low-income audiences such as migrant farm workers. The more time that elapses after the program, the greater the difficulty of locating participants. Due to this reason, it is more practical to conduct a three-month follow-up rather than a one-year follow-up.

Low Rate of Response

Low rate of response to follow-up evaluations is a common issue. Normally, a considerable number of participants do not respond to follow-up evaluations. The following tips are helpful to maximize the response rate.

Keep the evaluation tool short, clear, and easy to respond to. Research shows that as follow-up surveys become longer and more complex, their return rate decreases.

<u>Limit open-ended questions to a minimum.</u> Normally, open-ended questions demand more time to respond compared to close-ended questions. Sometimes responding to open-ended questions can become a challenging task, especially if the audience is a low literacy group. The time required for completing an evaluation is an important determinant of return rate.

Conduct follow-up before participants forget about the program. Research shows that the longer the time lapse between the experience to be evaluated and the follow-up, the lower the return rate. Due to this reason, it is better to conduct three-month follow-ups for less comprehensive financial education programs and six month follow-ups for comprehensive financial education programs.

<u>Contact non-respondents for reminders</u>. Telephone or mail reminders contribute to increasing the response rate.

<u>Personalize the request letter</u>. The follow-up survey should include a personalized letter to the participant with a clear explanation of the purpose and the contact information of the educator to help participants understand the importance and purpose of the evaluation. Providing respondents a properly addressed and stamped return envelope that is anonymous, in combination with the participant identification numbers they selected, helps ensure that participant responses can not be connected with participant identifications.

Analyzing and Summarizing Quantitative Data

Without going into complicated data analysis techniques, calculation of percentages and means can be used to analyze and summarize evaluation data. SPSS, a Microsoft Windows® based statistical software program, is used by some educators to perform data analysis. Microsoft Excel, or other spreadsheet programs, also can be used to summarize data. Even if the educator is not familiar with data analysis software, the steps shown in the following example can be used to analyze and summarize impact data of financial education programs.

Example: Data Analysis

Participant ID	Knowledge Post-test	Knowledge Pre-test	Change of knowledge
Number	Score (X)	Score (Y)	(Difference between post
			and pre tests) X-Y
Α	85%	65%	+20 (Improved)
В	98%	67%	+31 (Improved)
С	78%	78%	0 (No change)
D	65%	76%	-11 (Negative change)
E	100%	60%	+40 (Improved)
F	90%	70%	+20 (Improved)
G	85%	60%	+25 (Improved)
Н	95%	55%	+40 (Improved)
I	90%	90%	0 (No change)
J	100%	70%	+30 (Improved)
	(Mean =	(Mean =	Percentage of the
Summarized	Total / # of cases)	Total / # of cases)	participants who improved
data	886/10 =	691/10 =	their knowledge =
	88.6%	69.1%	(# of participants' improved
			knowledge / Total number of
			respondents) X 100
			(7/10) X 100 = 70%

Percentage of the participants who improved their financial management knowledge can range from 0 to 100 percent depending on the effectiveness of the program. Through consistent program evaluation, educators can begin to easily and systematically recognize which programs are more effective than others.

Summarizing Post Evaluation Only Survey Data

The post evaluation only survey created by the NEFE Evaluation Database collects the following quantitative data for analysis.

Participants' rating of the instructor, materials, and the overall program
Participants' rating of the instructor, materials, and the overall program is a
common section in all the evaluations of the database. The data-summarizing
approach described in this section can be used for Pre and Post Evaluations,
Train-the-Trainer Evaluations and Stages to Change Evaluations. Participants'
rating of the instructor, materials, and the overall program can be summarized by
calculating percentages and/or means as illustrated in the following example.

Example: Summarizing Data

Summarized by using percentages (1 = Not helpful, 4 = Very helpful)

Evaluated Item	Not helpful	Somewhat helpful	Helpful	Very helpful
Instructor	0%	10%	20%	70%
Educational materials	0%	0%	30%	70%
Overall program	0%	7%	25%	68%

Summarized by using means and standard deviations (1=Not helpful, 4=Very helpful)

Evaluated Item	Mean	St. Deviation
Instructor	3.7	1.23
Educational Materials	3.9	0.95
Overall Program	3.8	1.12

The mean or average is calculated by adding the participants' ratings and dividing the total by the number of respondents. For example, if the total of the ratings is T and the number of respondents is N then the mean (M) can be expressed in the following formula.

$$M = T/N$$

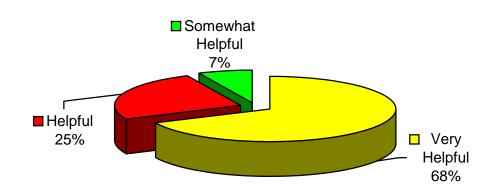
Standard deviation indicates the extent that the mean deviates from each of the responses, or the variability of the responses. For example, in the following table, respondents' rating of the educational materials is less variable, or more consistent, than their rating of the instructor. All spreadsheet programs, such as MS Excel, have functions that will easily and quickly calculate the standard deviation in responses.

When participants' rating of the program is presented in a report, it is desirable to use charts to elaborate evaluation results. For example, participants' rating of the overall program can be summarized in a chart as illustrated in the following example.

Example: Participants' Rating of the Overall Program

Participants' rating of the overall program was received on a 4-point Likert scale ranging from 1 (not helpful) to 4 (very helpful). Of the participants, 68% indicated that the program was very helpful to learn about ways to reduce expenses, as shown in the chart below.

Participants' Rating of the Overall Program



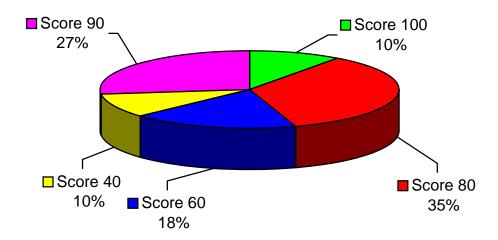
Participants' knowledge about the content

Post evaluation only tests participants' knowledge at the end of the program. Since there is no comparison, the educator can't tell whether participants improved their knowledge. However, these data can be used to decide whether participants have adequate knowledge related to the content taught in the program. Test data can be summarized by using percentages and/or means as illustrated in the following example.

Example: Participants' Knowledge About Budgeting

Seventy two percent of the participants scored 80% or above on the knowledge test, indicating that most of the participants had a good understanding of budgeting concepts as summarized in the following chart. The overall mean test score was 88%.

Distribution of Participants' Knowledge Test Score



Participants' level of confidence to follow financial practices

Post evaluation only uses the retrospective responses to document the participants' change of confidence levels to carry out the financial practices taught in the program. The possible responses are confidence "Increased," "Same," or "Decreased." These data can be summarized by using percentages, as illustrated in the following example.

Example: Participants' Change of Confidence Levels to Adopt Specific Financial Practices.

Financial Practice	Percentage of the participants who increased their confidence levels	Percentage of the participants who didn't change their confidence levels	Percentage of the participants who decreased their confidence levels
Saving money regularly	60%	38%	2%
Paying bills on time	86%	14%	0%
Keeping track of spending	78%	20%	2%
Reducing unnecessary expenses	90%	10%	0%

A chart can be used to present these data in a report as illustrated in the following example.

Change in Participants' Confidence to Save Money



Participants' intended financial behaviors

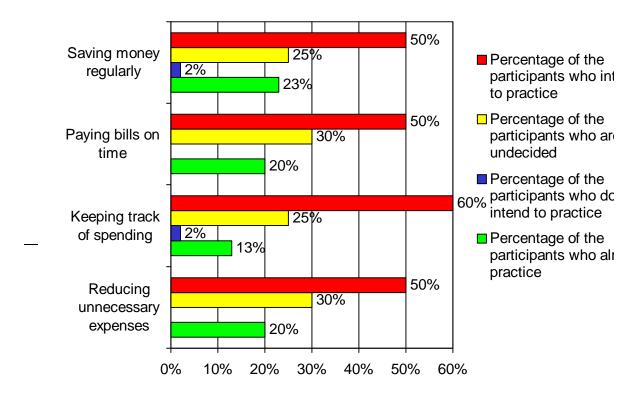
This section of the survey is common for Post Evaluation Only, Pre and Post Evaluation, and Train-the-Trainer Evaluation tools created by the database. Responses to this section of the survey can be summarized by using percentages as illustrated in the following example.

Example: Intended Financial Behaviors

Intended financial behavior	No	Maybe	Yes	Already doing this	Does not apply
Saving money regularly	3%	25%	50%	23%	0%
Paying bills on time	0%	30%	50%	20%	0%
Keeping track of spending	2%	35%	60%	13%	0%
Reducing unnecessary expenses	0%	30%	50%	20%	0%

A bar chart can be used to present these data in a report as illustrated in the following example.





Demographic data

The use and analysis of demographic data varies with the financial educators' evaluation purpose. If demographic data is used just to understand the characteristics of participants, then percentages and means can be used to summarize data such as age, income, and so on. If the data is categorical, such as ethnicity, percentages must be used. Examples of categorical responses include: male/female, Hispanic/Non-Hispanic, age ranges, income \$20,000 to \$30,000, high school diploma. Most of the time, demographic data is used to evaluate the process and further improve the effectiveness of programs. Analysis of impact data based on demographic characteristics is helpful in determining effective educational programs and materials for specific participant groups. For example, if Program A creates more impact on less educated participants than it does on more educated participants, Program A may be identified as a better program for low literacy audiences.

Summarizing Pre and Post Evaluation Survey Data

Analyzing and summarizing pre and post evaluation data is very similar to that of post evaluation only for participants' rating of the instructor, materials, and the overall program; intended behavior changes; and the demographic data. But, analyzing and summarizing participants' confidence and knowledge data for pre

and post evaluations is different from that of post evaluation only. This difference is because knowledge and confidence data are collected before and after the program for pre and post evaluation; however, these data for post evaluations only are collected only at the end of the program. The data, such as participants' intended behavior changes and demographic data, are collected once at the end of the program for pre and post evaluations as well as for post evaluations only.

Analyzing and summarizing participants' change of knowledge and confidence If pre and post tests for each participant can be matched, the educator can calculate the percentage of the participants who improved their knowledge and confidence. If the educator can't match pre and post tests for each of the participants, use of pre and post test means is the only option to assess the change of participants' knowledge and confidence. The previously discussed method of calculating the percentage of the participants who improved their knowledge can be used to calculate means or percentages.

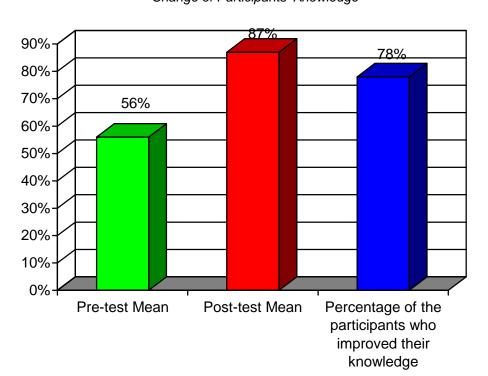
Participants' change in knowledge data can be summarized in a table or in a chart as illustrated in the following example. This example uses a statistical procedure called a *t*-test to compare the two means.

Example: Change in Participants' Knowledge

Percentage of the	Pre-test Mean	Post-test Mean	Significance p*
participants who improved their knowledge			
78%	56%	87%	.001

^{*}The significance level, p, indicates whether the pre and post-tests are truly different or the difference is due to chance. A commonly used standard is if the p value is 0.05 or lower, then the difference between the two means must be considered statistically significant, and not a result of chance.

Change of Participants' Knowledge

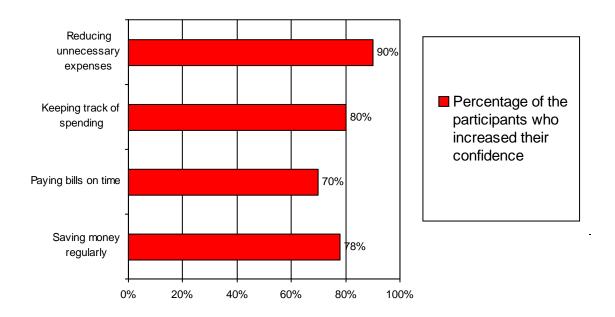


Participants' confidence to apply targeted financial practices is recorded on a 5point Likert scale ranging from 1 being "not confident" to 5 being "very confident" at the beginning and end of the training. Participants' confidence data on this scale can be summarized as illustrated in the following example.

Example: Participants' Change of Confidence to Apply Financial Practices (1 = not confident, 5 = very confident)

Financial Practice	Percentage of the participants who increased their confidence levels	Pre-test mean	Post-test mean	Significance p
Saving money regularly	78%	2.8	4.1	.01
Paying bills on time	70%	3.5	4.8	.05
Keeping track of spending	80%	2.5	4.5	.01
Reducing unnecessary expenses	90%	2.7	4.9	.00

Percentage of the participants who increased their confidence to follow targeted financial practices



Summarizing Stages to Change Evaluation Survey Data

A Stages to Change Evaluation survey records the changing stage of participants' behavior related to targeted financial behaviors on a 5-point Likert scale (1 = I am not considering this, 2 = I am considering this, 3 = I am doing this sometimes, 4 = I am doing this most of the time, 5 = I am doing this all of the time) measured at the beginning, in the middle, and at the end of multi-session programs. If the multi-session program meets with the target group several times, recording progress in the middle of the program is recommended to review the

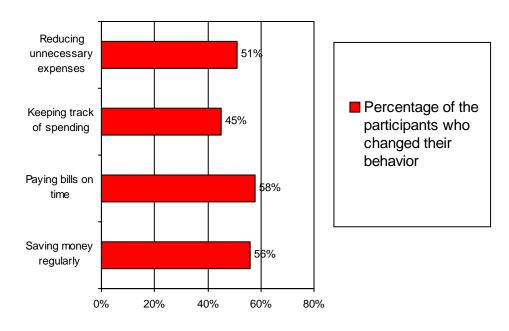
progress and redefine program priorities. The following steps are helpful to analyze and summarize Stages to Change Evaluation data.

If pre, middle, and post evaluation surveys are matched for each participant, the educator can calculate the percentage of the participants who improved their financial behavior in the middle and at the end of the program. If the educator can't match the initial, the mid-term, and the end of program observations for each participant, he or she has to use the initial, the mid-term, and the end of program means to assess the program impact. Data can be summarized in a table or in a chart as illustrated in the following example.

Example: Participants' Change of Financial Practices (1 = I am not considering this, 2 = I am considering this, 3 = I am doing this sometimes, 4 = I am doing this most of the time, 5 = I am doing this all of the time)

Financial practice	Percentage of the participants who improved their behavior during the program	Mean at the initial observation	Mean at the mid- term observation	Mean at the end of program observation	Significance p (compares initial and end of the program means)
Saving money regularly	56%	3.5	3.7	4.2	0.01
Paying bills on time	58%	3.5	4.9	4.9	0.01
Keeping track of spending	45%	2.4	3.2	4.5	0.01
Reducing unnecessary expenses	51%	t.8	3.5	4.6	0.00

Percentage of the participants who improved their financial behavior



Summarizing Follow-up Evaluation Survey Data

Follow-up evaluations are conducted to identify participants' improved financial practices and goal achievements. Responses to follow-up questions can be summarized by using percentages, for example, percentage of the participants who got out of debt, started saving, and so on.

Analyzing and Summarizing Qualitative Data

Qualitative data includes participants' responses to open-ended questions, success stories, and observations made on participants. There are computer programs to analyze qualitative data. However, the following steps can be used to analyze and summarize most of the qualitative data and information.

- Type the question and each of the responses to the question in bulleted form.
- Review all the responses and group them into broad categories based on the content or the underlying message of the response.
- Identify each of the categories based on the underlying theme.
- Review all the categories to understand the overall message.
- Order the response categories based on the number of responses to each theme.
- Identify and summarize the most significant themes to be included in the report.

Identifying Key Findings

When data analysis is completed, the educator needs to review evaluation summaries objectively to determine key findings. The key findings vary with the evaluation objective. Table 4 is helpful in reviewing evaluation summaries to identify key findings.

Presenting Key Findings

Key evaluation findings should be presented in a way that the stakeholders would be able to make judgments about the program easily.

The following guidelines are helpful to present key findings:

- Decide who will be the target stakeholders of the evaluation report.
- Decide what the main purposes of the communication are.
- Be clear and concise about the report.
- Highlight major outcomes with charts.
- Record the highest level of impact such as financial goal achievements.
- Make suggestions to further improve the program.

- Include an executive summary with the following major items:
 - o State main objectives of the program.
 - o Highlight major accomplishments in terms of impact.
 - Review strengths and weaknesses and make recommendations for further improvement of the program.
 - If there is evidence, discuss potential for sustainability of the program.

Table 4. Identification of Key Findings

Evaluation Objective	Voy Findings Chould be Forward on				
Evaluation Objective	Key Findings Should be Focused on:				
Document the program success in	To what extent participants changed or benefited				
terms of participant outcome	from the program.				
	-Evidence for financial condition improvement				
	-Reported progress toward the financial				
	goals				
	- Testimonies and success stories				
	-Evidence for improved financial behaviors				
	-Financial behavior improvement				
	-Potential financial behavior changes				
	-Evidence for confidence/skill building				
	-Evidence for improved financial knowledge				
Document the program success as	a. Comparative outcome of the partnership				
a collaborative partnership	relative to a similar program				
	b. Cost effectiveness				
	c. Strength of the partnership				
Improvement of the program	 a. Identify negative factors to address 				
	 Weaknesses of the program 				
	 Boring activities 				
	 Poor educational materials 				
	 Poor instructors 				
	- Problems				
	- Barriers				
	 b. Identify positive factors to build on 				
	 Strengths of the program 				
	 Interesting activities 				
	 Excellent educational materials 				
	- Excellent instructors				
	- Alternatives				
	- Comments and Suggestions				
	c. Identify relationships between impact and				
	some demographic characteristics to				
	determine changes necessary to meet				
	specific needs of different audiences.				
	·				
	·				

Utilizing Evaluation Findings

Evaluation is meaningful only if the educator then utilizes the evaluation findings. As mentioned at the beginning of this manual, program evaluation provides useful information, which assists financial educators in making programmatic decisions before they move into the next program cycle. Evaluation findings are helpful to build stronger programs by keeping them accountable to resources used and being responsive to participant needs. The following sections describe how evaluation findings are used to achieve these two purposes.

Accountability

Meeting financial education needs of diverse groups in society is a challenging task because of limited resources. Therefore, financial educators must be prepared to distinguish effective financial education programs from ineffective ones. This determination can be achieved only if the educator uses program impact as a measure to discern effective programs. If the financial education program is effective in terms of bringing desired impacts to the target population, we need to continue our program. Additionally, program impact is useful as a public accountability measure to secure stakeholder support for financial education programs.

Communication of program impact with stakeholders such as funding agencies, decision makers, and policymakers is essential to convince them about the impact of the resources invested in financial education. This is a very important task in receiving the due attention and support from the public and policymakers on financial education.

The following guidelines are helpful for being accountable to funding agencies:

- Document impact.
- Compare impact of different educational programs.
- Select high impact programs to continue.
- Drop or modify low impact programs before the next program cycle.
- Communicate impact with stakeholders.
 - Funders and decision makers: use reports to show program outcome.
 - Public and policymakers: distribute news releases and articles for newspapers.

Program Improvement

Contribution to program improvement is an important objective of evaluation. The educator uses impact and process evaluation data to improve programs. Reviewing the impact data helps the educator decide whether the program is achieving set objectives or not. If the program outcome is below expectation, the educator needs to identify alternatives to modify it before presenting it next time.

Program improvement can be done only if the educator has collected process evaluation data such as strengths and weaknesses of the program. If the strengths and weaknesses of the program have been identified, the educator could plan alternatives to eliminate weaknesses and capitalize on strengths for making the program stronger next time.

The following steps are helpful tips to use impact and process evaluation data for the improvement of educational programs.

- Compare outcomes with the program objectives and goals.
- If the outcome is below expectations, find alternatives to improve the program before presenting it again.
- Identify weaknesses.
- Review strengths and participants' comments in view of finding alternatives for weaknesses.
- Identify or develop alternatives before the next program cycle.
- Review process evaluation data such as participants' rating of instructors and education materials.
- If there is low rating for any item, such as educational materials or instructors, modify that item or find alternatives before presenting the next program.
- Continuous evaluation to further improve program. This process contributes to maximize the cost effectiveness of financial education.

Funding

Funding is essential to continue financial education programs. Funding agencies look for successful programs and are sensitive to cost effectiveness of financial educational programs. Therefore, it is important to ensure the cost effectiveness of financial education programs. The cost effectiveness can be achieved by using evaluation data to distinguish effective programs from ineffective programs and further improve effective programs.

Competition for limited funding is very high. Therefore, the educator must be prepared to present strong financial education programs when applying for funding. The following steps are important in using evaluation for continuous funding.

- Make evaluation an integral part of the program.
- Document program impact.
- Document process evaluation.
- Use evaluation data to achieve cost effectiveness of the program.
- Clearly communicate program outcome with the funding agency.
- Communicate outcome with potential funding agencies for seeking future funding.

 If the program is cost effective, highlight the cost effectiveness to sustain funding for the continuity of the program. If the program does not appear to be cost effective, then discuss ways internally how the program could be more cost efficient.

Partnerships

Partnerships involve two or more individuals, groups, or organizations working together for a common goal. When two or more partners work together, it is important that they mutually understand program development and delivery process. If changes are made to program delivery, all the partners should be able to understand the rationale for those changes. The process evaluation data can be utilized to justify the changes needed without being biased to one partner. This is an essential element to manage partnerships.

At the end of the program, partners normally like to share credit for the program. Impact evaluation data can be used to meet this need of partnerships. The following tips are helpful to utilize evaluation results for building strong partnerships:

- Keep partners informed about the evaluation plan.
- Share process evaluation data with partners on a regular basis.
- Use evaluation data as the basis for making changes to the program.
- Document and share impact with partners to highlight the worth of the partnership.
- Acknowledge the contribution of each partner to impact.

APPENDIX: SAMPLE EVALUATION INSTRUMENTS

This section contains samples of evaluation instruments that can be generated for each evaluation option. Note that the type of the instrument generated depends on the evaluation options selected.

Sample A—Post Evaluation Only

- Post Evaluation
- Follow-Up Evaluation
- Program Information Sheet

Sample B—Pre and Post Evaluation

- Pre Evaluation
- Post Evaluation
- Follow-Up Evaluation
- Program Information Sheet

Sample C—Stages to Change Evaluation

- Initial Observation
- Mid-Term Observation
- End-of-Program Observation
- Progress Reporting Sheet
- Follow-Up Evaluation
- Program Information Sheet

Sample D—Train-the-Trainer Evaluation

- Pre Evaluation
- Post Evaluation
- Follow-Up Evaluation
- Program Information Sheet

SAMPLE A: POST EVALUATION ONLY

- Post Evaluation
- Follow-Up Evaluation
- Program Information Sheet

SAMPLE A—POST EVALUATION ONLY Post Evaluation

TITLE OF PROGRAM NAME OF ORGANIZATION

Post Evaluation

ID Number:				Dat	te:		
Please rate the instructor(s), materials, and the overall program by circling the appropriate number.							
	Not Helpful	Somewhat Helpful	Helpful	Very Helpful			
Instructor(s)	1	2	3	4			
Educational Materials	1	2	3	4			
Overall Program	1	2	3	4			

Testing Knowledge

Please circle your answer to each of the following statements.

	sace on one year amoner to each or the remember		
1.	Goals should <i>only</i> be made for large, long-term plans such as homeownership, college tuition, or retirement.	True	False
2.	Expenses can be broken into two categories, fixed expenses and variable expenses.	True	False
3.	Net pay is after all of the taxes and other withholdings have been taken from gross pay.	True	False
4.	Compound interest is when only the amount of money deposited earns interest.	True	False
5.	A commonly recommended emergency fund amount is approximately three to six months worth of expenses.	True	False

Building Skills

Please circle the number that best describes how your confidence to do the following has changed:

Your Confidence to:	Decreased	Stayed the same	Increased
1. Write out a spending plan.	1	2	3
2. Keep track of spending and income.	1	2	3
3. Pay bills on time.	1	2	3
4. Save money regularly.	1	2	3
5. Spend less than you earn.	1	2	3

SAMPLE A—POST EVALUATION ONLY Post Evaluation

Taking ChargePlease circle the number that best describes your answer.

As a result of this program, do you plan to:	No	Maybe	Yes	Already doing this	Does not apply
1. Write out a spending plan.	1	2	3	4	5
2. Keep track of spending and income.	1	2	3	4	5
3. Pay bills on time.	1	2	3	4	5
4. Save money regularly.	1	2	3	4	5
5. Spend less than you earn.	1	2	3	4	5

What did you like the most about this program?
What did you like the least about this program?
How could this program be improved?
Would you recommend this program to others? Yes Who?No Why not?
What is your age?
What is your gender? Male Female
What is your primary ethnic background? African American/Black Asian Hispanic/Latino White (non-Hispanic) Other

SAMPLE A—POST EVALUATION ONLY **Post Evaluation**

What is your current family status?	
Single with no dependent children	
Single with dependent children	
Married with no dependent children	
Married with dependent children	
What is the highest level of education you	have completed?
Some high school	•
High school graduate (or GED)	
Some college	
Associate's degree	
Bachelor's degree	
Post graduate degree	
What is your current work status?	
Working full-time	
Working part-time	
Not currently working	
	ore taxes (including all sources of income)?
\$0 (Not working)	
\$1-\$10,000	
\$10,001-\$20,000	
\$20,001-\$30,000	
\$30,001-\$40,000	
More than \$40,000	
Comments or suggestions about the progra	m:
	completing this evaluation. strive to improve our educational programs.
(OPTIONAL) Share your name/address/phorfollow-up comments.	ne number, if you are willing to have us contact you for
Name:P	
Populard Nation	

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SAMPLE A—POST EVALUATION ONLY Post Evaluation

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SAMPLE A—POST EVALUATION ONLY Follow-Up Evaluation

Pollow-up Evaluation Dear Program Participant, Thank you for participating in the TITLE OF PROGRAM program! We hope you enjoyed the program and gained useful knowledge and skills. We would like to know how the program has helped you to better manage your financial situation. As a follow-up, we invite you to complete a short survey. This information will help us to improve our program and better meet your financial needs. Please return your completed survey to the following address by DATE FOLLOW-UP IS DUE. Your responses will be confidential. Thank You, YOUR NAME, TITLE YOUR TELEPHONE NUMBER YOUR FAX NUMBER YOUR EMAIL ADDRESS Since completing the program, how often do you do the following financial practices? Financial Practice I am not doing this sometimes I am doing this moot of the time 1. Writing out a spending plan. 1 2 3 4 2. Keeping track of spending and income. 1 2 3 4 3. Paying bills on time. 1 2 3 4 4. Saving money regularly.	ID Number:		A B.4	D	ate:		
Dear Program Participant, Thank you for participating in the TITLE OF PROGRAM program! We hope you enjoyed the program and gained useful knowledge and skills. We would like to know how the program has helped you to better manage your financial situation. As a follow-up, we invite you to complete a short survey. This information will help us to improve our program and better meet your financial needs. Please return your completed survey to the following address by DATE FOLLOW-UP IS DUE. Your responses will be confidential. Thank You, YOUR NAME, TITLE YOUR TELEPHONE NUMBER YOUR EMAIL ADDRESS Since completing the program, how often do you do the following financial practices? Financial Practice I am not doing this sometimes I am doing this most of the time time 1. Writing out a spending plan. 1 2 3 4 2. Keeping track of spending and income. 1 2 3 4 3. Paying bills on time. 1 2 3 4 4. Saving money regularly. 1 2 3 4 Please list other changes you have made in your financial practices.	TITLE OF PROGRAM NAME OF ORGANIZATION						
Thank you for participating in the TITLE OF PROGRAM program! We hope you enjoyed the program and gained useful knowledge and skills. We would like to know how the program has helped you to better manage your financial situation. As a follow-up, we invite you to complete a short survey. This information will help us to improve our program and better meet your financial needs. Please return your completed survey to the following address by DATE FOLLOW-UP IS DUE. Your responses will be confidential. Thank You, YOUR NAME, TITLE YOUR TELEPHONE NUMBER YOUR FAX NUMBER YOUR EMAIL ADDRESS Since completing the program, how often do you do the following financial practices? Financial Practice I am not doing this sometimes with this sometimes of the time time 1. Writing out a spending plan. 1. 2. 3. 4. 2. Keeping track of spending and income. 1. 2. 3. 4. 3. Paying bills on time. 4. Saving money regularly. 1. 2. 3. 4. 4. Saving money regularly. 1. 2. 3. 4. Please list other changes you have made in your financial practices.	Follow-u	ıp Evaluatio	on				
We hope you enjoyed the program and gained useful knowledge and skills. We would like to know how the program has helped you to better manage your financial situation. As a follow-up, we invite you to complete a short survey. This information will help us to improve our program and better meet your financial needs. Please return your completed survey to the following address by DATE FOLLOW-UP IS DUE. Your responses will be confidential. Thank You, YOUR NAME, TITLE YOUR TELEPHONE NUMBER YOUR FAX NUMBER YOUR EMAIL ADDRESS Since completing the program, how often do you do the following financial practices? Financial Practice I am not doing this sometimes this most of the time 1. Writing out a spending plan. 1. Writing out a spending plan. 2. Keeping track of spending and income. 1. 2. 3. 4. 4. Saving money regularly. 1. Spending less than you earn. 1. 2. 3. 4. 4. 5. Spending less than you have made in your financial practices.	Dear Program Participant,						
know how the program has helped you to better manage your financial situation. As a follow-up, we invite you to complete a short survey. This information will help us to improve our program and better meet your financial needs. Please return your completed survey to the following address by DATE FOLLOW-UP IS DUE. Your responses will be confidential. Thank You, YOUR NAME, TITLE YOUR TELEPHONE NUMBER YOUR EMAIL ADDRESS Since completing the program, how often do you do the following financial practices? Financial Practice I am not doing this sometimes of the time this sometimes of the time 1. Writing out a spending plan. 1 2 3 4 2. Keeping track of spending and income. 1 2 3 4 3. Paying bills on time. 1 2 3 4 4. Saving money regularly. 1 2 3 4 5. Spending less than you earn. 1 2 3 4 Please list other changes you have made in your financial practices.	Thank you for participating in the TITLE OF	PROGRAM	I program!				
Financial Practice I am not doing this sometimes I am doing this most of the time 1. Writing out a spending plan. 2. Keeping track of spending and income. 1. Paying bills on time. 1. Saving money regularly. 2. Spending less than you earn. I am doing this most of the time 1. Writing out a spending plan. 2. Writing out a spending plan. 2. Writing out a spending plan. 2. Writing out a spending plan. 3. Paying bills on time. 4. Saving money regularly. 1. Day of the time 1. Writing out a spending plan. 2. Writing out a spending plan. 2. Writing out a spending plan. 3. Paying bills on time. 4. Saving money regularly. 1. Day of the time 1. Day of the time 2. Day of the time 3. Paying bills on time. 4. Saving money regularly. 5. Spending less than you earn. 1. Day of the time 1. Day of the time 2. Day of the time 2. Day of the time 3. Day of the time 4. Day of the time 5. Day of the time 6. Day of the time 8. Day of the time 9. Day of the time 1. Day of the time	know how the program has helped you to bette we invite you to complete a short survey. This and better meet your financial needs. Please readdress by DATE FOLLOW-UP IS DUE. You Thank You, YOUR NAME, TITLE YOUR TELEPHONE NUMBER YOUR FAX NUMBER	er manage y s information eturn your co	our financia n will help u ompleted sur	l situation. As to improve to the f	As a follow-up, e our program		
Financial Practice I am not doing this sometimes I am not this sometimes I am not of the time I a a a d I am not of the time I a a a d I am not of the time I a a a d I a a a d I a a a d I a a a a d I a a a a a a a a a a a a a a a a a a	Since completing the program, how often do you o	lo the followir	ng financial p				
2. Keeping track of spending and income. 1 2 3 4 3. Paying bills on time. 1 2 3 4 4. Saving money regularly. 1 2 3 4 5. Spending less than you earn. 1 2 3 4 Please list other changes you have made in your financial practices.	Financial Practice		this	this most of the	this all of		
3. Paying bills on time. 1 2 3 4 4. Saving money regularly. 1 2 3 4 5. Spending less than you earn. 1 2 3 4 Please list other changes you have made in your financial practices.	1. Writing out a spending plan.	1	2	3	4		
4. Saving money regularly. 1 2 3 4 5. Spending less than you earn. 1 2 3 4 Please list other changes you have made in your financial practices.	2. Keeping track of spending and income.	1	2	3	4		
5. Spending less than you earn. 1 2 3 4 Please list other changes you have made in your financial practices.	3. Paying bills on time.	1	2	3	4		
Please list other changes you have made in your financial practices.	4. Saving money regularly.	1	2	3	4		
	5. Spending less than you earn.	1	2	3	4		
		inancial prac	tices.				

3.

SAMPLE A—POST EVALUATION ONLY Follow-Up Evaluation

Please indicate how your overall financial position has changed since completing the program.

Decreased	No Change	Increased	By how much did it change?
	Decreased	Decreased No Change	Decreased No Change Increased

	or the program, have you achieved any personal goal(s)? Duying a car, paying down debt, or opening a checking account) What was the single most important goal you achieved?
No	What things have prevented you from achieving your goals?
Have you sh	ared what you learned with others?
Yes	Who did you share this information with?
	How many people did you share this information with?
No	If you didn't share this information, why not?
Comments/your succes	suggestions: Tell us about the program's impact on your everyday life. Share with us story!
-	

Please return this survey to:

RETURN STREET ADDRESS RETURN CITY, STATE ZIP

Thank you for completing this evaluation. We appreciate your help as we strive to improve our educational programs.

Please return this survey to:

[RETURN ADDRESS]

Thank you for completing this evaluation. We appreciate your help as we strive to improve our educational programs.

SAMPLE A—POST EVALUATION ONLY Program Information Sheet

TITLE OF PROGRAM NAME OF ORGANIZATION Program Information Sheet

Program Date(s):	
Instructor(s):	
Instructor(s) Contact Info:	
Program Location:	
Number of Participants:	
Topics covered during the workshop (check all the	nat apply):
1. Consumer Decision Making	7. Retirement and Estate Planning
2. Budgeting	8. Consumer Protection and Identity Theft
3. Cash Flow Management	9. Risk Management and Insurance
4. Savings and Investments	10. Taxation
5. Debt Management	11. Other
6. Homeownership	12. Other
Profile of participants (check all that apply):	
1. General Public	7. Elderly
2. Low-to-moderate income	8. Military
3. Moderate-to-upper income	9. Financial Professionals
4. Children and Youth	10. Teachers/Educators
5. Young adults/College students	11. Other
6. Babyboomers	12. Other
Profile of participants (check all that apply):	
1. Workshop/Seminar	5. Printed materials
2. Multi-session course	6. Electronic materials such as CDs
3. One-on-one financial counseling	7. Long-distance education
4. Internet	8. Other
Total number of program contact hours:	haura
· -	hours
On average, what percentage had less than an a reading level?	%
On average, what percentage was non-English	speaking? %
What financial education curricula and resou	arces were shared with program participants

Were there any particularly useful or interesting comments made by the program

participants?

SAMPLE B: PRE AND POST EVALUATION

- Pre Evaluation
- Post Evaluation
- Follow-Up Evaluation
- Program Information Sheet

SAMPLE B—PRE AND POST EVALUATION Pre Evaluation

TITLE OF PROGRAM NAME OF ORGANIZATION

Pre Evaluation

ID I	Number:	Date:	
Tes	ting Knowledge		
Ple	ase circle your answer to each of the following statements.		
1.	Goals should <i>only</i> be made for large, long-term plans such as homeownership, college tuition, or retirement.	True	False
2.	When talking about needs and wants, a good example of a <i>need</i> is shelter.	True	False
3.	Fixed expenses are set amounts that must be paid on a regular basis.	True	False
4.	Net pay is after all of the taxes and other withholdings have been taken from gross pay.	True	False
5.	The way interest, or the monthly finance charge is calculated is the same for all credit cards.	True	False
6.	Compound interest is when only the amount of money deposited earns interest.	True	False
7.	A commonly recommended emergency fund amount is approximately three to six months worth of expenses. $ \\$	True	False
8.	Generally credit card companies and other lenders only let a person borrow the amount of money that they will easily be able to repay.	True	False
9.	Credit reports contain information about current credit accounts and loans as well as past accounts that are now closed.	True	False
10.	A debt-to-income ratio of more than 20% may indicate that a person has too much consumer debt.	True	False

Building Skills

Please circle the number that best describes your *confidence* to do the following:.

Your Confidence to:	Not Confident	A little Confident	Somewhat Confident	Confident	Very Confident
1. Write out a spending plan.	1	2	4	3	5
2. Keep track of spending and income.	1	2	4	3	5
3. Pay bills on time.	1	2	4	3	5
4. Save money regularly.	1	2	4	3	5
5. Spend less than you earn.	1	2	4	3	5

SAMPLE B—PRE AND POST EVALUATION Pre Evaluation

What county do you live in?
Do you have a checking account?
Yes
No
Do you have a savings account?
Yes
No
How do you prefer to receive financial information? (Check all that apply)
Classroom instruction
Workshops/seminars
One-on-one financial counseling
Printed materials
Internet
Electronic materials such as CD-ROMs
Distance education
Other
What financial topics are you most interested in learning more about? (Check all that apply)
Budgeting
Debt Management
Savings and Investments
Homeownership
Retirement and Estate Planning
Consumer Protection and Identity Theft
Risk Management and Insurance
Taxation
Other

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SAMPLE B—PRE AND POST EVALUATION Pre Evaluation

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SAMPLE B—PRE AND POST EVALUATION Post Evaluation

TITLE OF PROGRAM NAME OF ORGANIZATION

Post Evaluation

ID I	Number:				D)ate:	
Ple	ase rate the instruc	ctor(s), materials,	and the overall p	rogram by circli	ng the appropria	te numb	er.
		Not Helpful	Somewhat Helpful	Helpful	Very Helpful]	
Inst	ructor(s)	1	2	3	4		
Edu	ıcational Materials	1	2	3	4		
Ove	erall Program	1	2	3	4		
	sting Knowledge ase circle your ans	wer to each of th	e following staten	nents.			
1.	Goals should <i>only</i> college tuition, or		ge, long-term plar	ns such as home	eownership,	True	False
2.	When talking abo	nen talking about needs and wants, a good example of a need is shelter.					
3.	Fixed expenses a	ire set amounts t	True	False			
4.	Net pay is after alpay.	I of the taxes and	d other withholding	gs have been ta	ken from gross	True	False
5.	The way interest, credit cards.	or the monthly fi	nance charge is c	alculated is the	same for all	True	False
6.	Compound intere	st is when only th	ne amount of mon	ey deposited ea	rns interest.	True	False
7.	A commonly recomonths worth of e		gency fund amoun	t is approximate	ely three to six	True	False
8.	Generally credit of amount of money	•		•	borrow the	True	False
9.	Credit reports cor as past accounts			dit accounts and	loans as well	True	False
10.	A debt-to-income	ratio of more tha	n 20% may indica	ate that a persor	has too much	True	False

consumer debt.

SAMPLE B—PRE AND POST EVALUATION **Post Evaluation**

Building SkillsPlease circle the number that best describes your *confidence* to do the following:

Your Confidence to:	Not Confident	A little Confident	Somewhat Confident	Confident	Very Confident
1. Write out a spending plan.	1	2	4	3	5
2. Keep track of spending and income.	1	2	4	3	5
3. Pay bills on time.	1	2	4	3	5
4. Save money regularly.	1	2	4	3	5
5. Spend less than you earn.	1	2	4	3	5

Taking ChargePlease circle the number that best describes your answer.

As a result of this program, do you plan to:	No	Maybe	Yes	Already doing this	Does not apply
1. Write out a spending plan.	1	2	3	4	5
2. Keep track of spending and income.	1	2	3	4	5
3. Pay bills on time.	1	2	3	4	5
4. Save money regularly.	1	2	3	4	5
5. Spend less than you earn.	1	2	3	4	5

What did you like the most at	out this program?
What did you like the least ab	out this program?
How could this program be in	nproved?
Would you recommend this p Yes Who?	rogram to others?
No Why not?	
Comments or suggestions abo	out the program:
	hank you for completing this evaluation. r help as we strive to improve our educational programs.
(OPTIONAL) Share your name follow-up comments.	/address/phone number, if you are willing to have us contact you for
	Phone Number:

SAMPLE B—PRE AND POST EVALUATION Post Evaluation

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SAMPLE B—PRE AND POST EVALUATION Follow-Up Evaluation

ID Number: TITLE O	F PROGRA DRGANIZA		D	ate:
Follow-u	ıp Evaluati	on		
Dear Program Participant,				
Thank you for participating in the TITLE OF	PROGRAM	I program!		
We hope you enjoyed the program and gained know how the program has helped you to bette we invite you to complete a short survey. This and better meet your financial needs. Please readdress by FOLLOW-UP DUE DATE. Your IT Thank You, YOUR NAME, TITLE YOUR TELEPHONE NUMBER YOUR FAX NUMBER YOUR EMAIL ADDRESS	er manage y information eturn your co	our financia n will help u ompleted sur	l situation. As to improve to the f	As a follow-up e our program
Since completing the program, how often do you d	lo the followi	ng financial n	ractices?	
Financial Practice	I am not doing this	I am doing this sometimes	I am doing this most of the time	I am doing this all of the time
Writing out a spending plan.	1	2	3	4
2. Keeping track of spending and income.	1	2	3	4
3. Paying bills on time.	1	2	3	4
4. Saving money regularly.	1	2	3	4
5. Spending less than you earn.	1	2	3	4
Please list other changes you have made in your f 1. 2.	inancial prac	tices.		

3.

SAMPLE B—PRE AND POST EVALUATION Follow-Up Evaluation

Please indicate how your overall financial position has changed since completing the program.

	Decreased	No Change	Increased	By how much did it change?
Monthly income.				
Monthly expenses.				
Total savings.				
Total debt.				

Yes What was the single most important goal you achieved?
No What things have prevented you from achieving your goals?
Have you shared what you learned with others?
Yes Who did you share this information with?
How many people did you share this information with?
No If you didn't share this information, why not?
Demographics
What is your current marital status?
Married Living with a partner
Separated Divorced
Widowed
Single/Never married
What is your current work status?
Working full-time Working part-time
Not currently working
Comments/suggestions: Tell us about the program's impact on your everyday life. Share with u your success story!
your success story:

SAMPLE B—PRE AND POST EVALUATION Follow-Up Evaluation

Please return this survey to:

RETURN STREET ADDRESS RETURN CITY, STATE ZIP

Thank you for completing this evaluation. We appreciate your help as we strive to improve our educational programs.

SAMPLE B—PRE AND POST EVALUATION Program Information Sheet

TITLE OF PROGRAM NAME OF ORGANIZATION

Program Information Sheet

Program Date(s):				
Instructor(s):				
Instructor(s)				
Contact Info:				
Program Location:				
Number of				
Participants:				
Topics covered during the workshop (check all t	that :	apply):		
Consumer Decision Making		Retirement and Estate Plannir	าต	
2. Budgeting		Consumer Protection and Ider	•	
Cash Flow Management		Risk Management and Insurar	•	
4. Savings and Investments		Taxation		
5. Debt Management	11.	Other		
6. Homeownership		Other		
·				
Profile of participants (check all that apply):				
1. General Public	7.	Elderly		
2. Low-to-moderate income	8.	Military		
3. Moderate-to-upper income	9.	Financial Professionals		
4. Children and Youth	10.	Teachers/Educators		
5. Young adults/College students	11.	Other		
6. Babyboomers		Other		
Profile of participants (check all that apply):				
1. Workshop/Seminar	5.	Printed materials		
2. Multi-session course	6.	Electronic materials such as C	Ds	
3. One-on-one financial counseling	7.	Long-distance education		
4. Internet	8.	Other		
Total number of program contact hours:			hours	-
On average, what percentage had less than an reading level?	8th	grade		_%
On average, what percentage was non-English	spea	aking?		. %
What financial education curricula and resor	ource	s were shared with program	participa	ants?
Were there any particularly useful or interest participants?	sting	comments made by the prog	gram	

SAMPLE C: STAGES TO CHANGE EVALUATION

- Initial Observation
- Mid-Term Observation
- End-of-Program Observation
 - Progress Reporting Sheet
 - Follow-Up Evaluation
- Program Information Sheet

SAMPLE C—STAGES TO CHANGE EVALUATION **Initial Observation**

TITLE OF PROGRAM NAME OF ORGANIZATION

Initial Observation

est describes	your current l	behavior.	
I am considering this	I am doing this sometimes	I am doing this most of the time	I am doing this all of the time
2	3	4	5
2	3	4	5
2	3	4	5
2	3	4	5
2	3	4	5
2	3	4	5
2	3	4	5
2	3	4	5
	2	2 3	2 3 4

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SAMPLE C—STAGES TO CHANGE EVALUATION Initial Observation

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SAMPLE C—STAGES TO CHANGE EVALUATION Mid-Term Observation

Date: _____

TITLE OF PROGRAM NAME OF ORGANIZATION

Mid-Term Observation

For each financial practice, please circle th	e number that t	oest describes	your current	behavior.	
Financial Practice	I am <u>not</u> considering this	I am considering this	I am doing this sometimes	I am doing this most of the time	I am doing this all of the time
1.Writing out a spending plan.	1	2	3	4	5
2.Keeping track of spending and income.	1	2	3	4	5
3.Paying bills on time.	1	2	3	4	5
4.Saving money regularly.	1	2	3	4	5
5.Spending less than you earn.	1	2	3	4	5
6.Reviewing all credit card bills and loan statements for accuracy.	1	2	3	4	5
7.Comparison shopping when making purchases.	1	2	3	4	5
8.Paying off new charges on your credit	1	2	3	4	5

What has made it easier for you to improve your financial practices?

What has prevented you from improving your financial practices?

How can this program help you to improve your financial practices in the future?

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card every month.

ID Number: _____

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SAMPLE C—STAGES TO CHANGE EVALUATION End-of-Program Observation

TITLE OF PROGRAM NAME OF ORGANIZATION

End of Program Observation

ID Number:			Date:			
Please rate the instruc	ctor(s), materials,	and the overall p	rogram by circlin	g the appropriate	number.	
	Not Helpful	Somewhat Helpful	Helpful	Very Helpful		
Instructor(s)	1	2	3	4		
Educational Materials	1	2	3	4		
Overall Program	1	2	3	4		

For each financial practice, please circle the number that best describes your current behavior.

Financial Practice	I am <u>not</u> considering this	I am considering this	I am doing this sometimes	I am doing this most of the time	I am doing this all of the time
1.Writing out a spending plan.	1	2	3	4	5
2.Keeping track of spending and income.	1	2	3	4	5
3.Paying bills on time.	1	2	3	4	5
4.Saving money regularly.	1	2	3	4	5
5.Spending less than you earn.	1	2	3	4	5
6.Reviewing all credit card bills and loan statements for accuracy.	1	2	3	4	5
7.Comparison shopping when making purchases.	1	2	3	4	5
8.Paying off new charges on your credit card every month.	1	2	3	4	5

Please list other changes you have made in your financial practices.

1.	
2.	
3.	

What has made it easier for you to improve your financial practices?

SAMPLE C—STAGES TO CHANGE EVALUATION End-of-Program Observation

	Phone Number:
(OPTIONAL) follow-up co	Share your name/address/phone number, if you are willing to have us contact you for omments.
Comments of	or suggestions about the program:
Yes No	recommend this program to others?
XX7 1.1	
No	If you didn't share this information, why not?
	With how many people did you share this information?
Yes	With whom did you share this information?
Have you sh:	ared what you learned with others?
How could	this program be improved?
What did yo	ou like the least?
With respec	t to the overall program, what did you like the most?
What has pr	revented you from improving your financial practices?

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SAMPLE C—STAGES TO CHANGE EVALUATION Progress Reporting Sheet

TITLE OF PROGRAM NAME OF ORGANIZATION

Progress Reporting Sheet

ID Number:	Date:			
Please indicate your financial position based on where	you currently are	in the program.		
	At the beginning of the program	In the middle of the program	At the end of the program	
How much did you pay in late fees during the last month? (\$)				
What is your credit card debt? (\$)				
How many credit cards do you have?				
How much do you pay over the minimum balance due? (\$)				
What is the highest interest rate on you credit cards. (%)				

SAMPLE C—STAGES TO CHANGE EVALUATION Follow-Up Evaluation

ID Number:	Date:
TITLE OF PROG	RAM
NAME OF ORGANIZ	ZATION

Follow-up Evaluation

Dear Program Participant,

Thank you for participating in the TITLE OF PROGRAM program!

We hope you enjoyed the program and gained useful knowledge and skills. We would like to know how the program has helped you to better manage your money. As a follow-up, we invite you to complete a short survey. This information will help us to improve our program and better meet your financial needs. Please return your completed survey to the following address by FOLLOW-UP DUE DATE. Your responses will be confidential.

Thank You, YOUR NAME, TITLE YOUR TELEPHONE NUMBER YOUR FAX NUMBER YOUR EMAIL ADDRESS

For each financial practice, please circle the number that best describes your current behavior.

Financial Practice	I am <u>not</u> considering this	I am considering this	I am doing this sometimes	I am doing this most of the time	I am doing this all of the time
1.Writing out a spending plan.	1	2	3	4	5
2.Keeping track of spending and income.	1	2	3	4	5
3.Paying bills on time.	1	2	3	4	5
4.Saving money regularly.	1	2	3	4	5
5.Spending less than you earn.	1	2	3	4	5
6.Reviewing all credit card bills and loan statements for accuracy.	1	2	3	4	5
7.Comparison shopping when making purchases.	1	2	3	4	5
8.Paying off new charges on your credit card every month.	1	2	3	4	5

SAMPLE C—STAGES TO CHANGE EVALUATION Follow-Up Evaluation

	ther changes you	ı have made in you	ır financial practices.		
1.					
2.					
3.					
Please indic	ate how your ove	erall financial position	on has changed sinc	e completing the p	orogram.
		Decreased	No Change	Increased	By how much did it change?
Monthly inco	me.				
Monthly expe	enses.				
Total savings	S.				
Total debt.					
	ouying a car, pay What was the	ring down debt, or o single most importa	any personal goal(s)? opening a checking a ant goal you achieve	account) d?	
Have you sh	Who did you s	earned with others?	on with?		
No		pple did you share that are this information	this information with		
Marri Living Separ Divor Wido	g with a partner ated ced wed e/Never married		1 10		
Some High	highest level o high school school graduate college	f education you h	ave completed?		

SAMPLE C—STAGES TO CHANGE EVALUATION Follow-Up Evaluation

Associate's degree
Bachelor's degree
Post graduate degree
What is your annual household income before taxes (including all sources of income)?
\$0 (Not working)
\$1-\$10,000
\$10,001-\$20,000
\$20,001-\$30,000
\$30,001-\$40,000
More than \$40,000
What is your ethnicity?
African American/Black
Asian
Hispanic/Latino
Native American
White (non-Hispanic)
Multi-Racial
Other
Comments/suggestions: Tell us about the program's impact on your everyday life. Share with us your success story!

Please return this survey to:

RETURN STREET ADDRESS RETURN CITY, STATE ZIP

Thank you for completing this evaluation. We appreciate your help as we strive to improve our educational programs.

SAMPLE C—STAGES TO CHANGE EVALUATION Program Information Sheet

TITLE OF PROGRAM NAME OF ORGANIZATION

Program Information Sheet Program Date(s): Instructor(s): Instructor(s) Contact Info: Program Location: Number of Participants: Topics covered during the workshop (check all that apply): 1. Consumer Decision Making 7. Retirement and Estate Planning 8. Consumer Protection and Identity Theft 2. Budgeting 9. Risk Management and Insurance 3. Cash Flow Management 4. Savings and Investments Taxation 11. Other_____ 5. Debt Management 6. Homeownership 12. Other Profile of participants (check all that apply): 1. General Public 7. Elderly 2. Low-to-moderate income 8. Military 3. Moderate-to-upper income 9. Financial Professionals 4. Children and Youth 10. Teachers/Educators 5. Young adults/College students 11. Other_____ 12. Other____ 6. Babyboomers Profile of participants (check all that apply): 1. Workshop/Seminar 5. Printed materials 2. Multi-session course 6. Electronic materials such as CDs 3. One-on-one financial counseling 7. Long-distance education 4. Internet 8. Other Total number of program contact hours: ____ hours On average, what percentage had less than an 8th grade reading level? % On average, what percentage was non-English speaking? What financial education curricula and resources were shared with program participants?

122

Were there any particularly useful or interesting comments made by the program participants?

SAMPLE D: TRAIN-THE-TRAINER EVALUATION

- Pre Evaluation
- Post Evaluation
- Follow-Up Evaluation
- Program Information Sheet

SAMPLE D—TRAIN-THE-TRAINER EVALUATION Pre Evaluation

TITLE OF PROGRAM NAME OF ORGANIZATION

Pre Evaluation

ו טו	Number:	Date:	
Tes	ting Knowledge		
Ple	ase circle your answer to each of the following statements.		
1.	Goals should <i>only</i> be made for large, long-term plans such as homeownership, college tuition, or retirement.	True	False
2.	When talking about needs and wants, a good example of a need is auto insurance	. True	False
3.	Fixed expenses are set amounts that must be paid on a regular basis.	True	False
4.	Net pay is after all of the taxes and other withholdings have been taken from gross pay.	True	False
5.	The way interest, or the monthly finance charge is calculated is the same for all credit cards.	True	False
6.	Compound interest is when only the amount of money deposited earns interest.	True	False
7.	A commonly recommended emergency fund amount is approximately three to six months worth of expenses. $ \\$	True	False
8.	The lender knows more than the borrower about how much credit an individual car afford.	n True	False
9.	A good way to improve credit scores is to pay all bills on time.	True	False
10.	A debt-to-income ratio of more than 20% may indicate that a person has too much consumer debt.	True	False

Building Teaching Skills

Please circle the number that best describes your confidence as an instructor to do the following:.

Your Confidence to:	Not Confident	A little Confident	Somewhat Confident	Confident	Very Confident
Understand participants' financial education needs.	1	2	4	3	5
Present effective financial education programs.	1	2	4	3	5
Answer participants' questions about financial education.	1	2	4	3	5

SAMPLE D—TRAIN-THE-TRAINER EVALUATION **Pre Evaluation**

Shaping Personal Skills

Please circle the number that best describes your confidence as an individual to do the following:.

Your Confidence to:	Not Confident	A little Confident	Somewhat Confident	Confident	Very Confident
1.Write out a spending plan.	1	2	4	3	5
2.Keep track of spending and income.	1	2	4	3	5
3.Pay bills on time.	1	2	4	3	5
4.Save money regularly.	1	2	4	3	5
5.Spend less than you earn.	1	2	4	3	5

Thank you for completing this evaluation.

We appreciate your help as we strive to improve our educational programs.

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SAMPLE D—TRAIN-THE-TRAINER EVALUATION Pre Evaluation

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TITLE OF PROGRAM NAME OF ORGANIZATION

Post Evaluation

ID Number:	Da	te:			
Please rate the instruc	ctor(s), materials,	and the overall p	orogram by circlin	g the appropriate	number.
	Poor	Fair	Good	Excellent	
Instructor(s)	1	2	3	4	
Educational Materials	1	2	3	4	
Overall Program	1	2	3	4	

Testing Knowledge

Please circle your answer to each of the following statements.

_	····· , · · · , · · · · · · · · · · · · , · · · · · · · · · · · · · · · · · · ·		
1.	Goals should <i>only</i> be made for large, long-term plans such as homeownership, college tuition, or retirement.	True	False
2.	When talking about needs and wants, a good example of a need is auto insurance.	True	False
3.	Fixed expenses are set amounts that must be paid on a regular basis.	True	False
4.	Net pay is after all of the taxes and other withholdings have been taken from gross pay.	True	False
5.	The way interest, or the monthly finance charge is calculated is the same for all credit cards.	True	False
6.	Compound interest is when only the amount of money deposited earns interest.	True	False
7.	A commonly recommended emergency fund amount is approximately three to six months worth of expenses.	True	False
8.	The lender knows more than the borrower about how much credit an individual can afford.	True	False
9.	A good way to improve credit scores is to pay all bills on time.	True	False
10.	A debt-to-income ratio of more than 20% may indicate that a person has too much consumer debt.	True	False

Building Teaching Skills

Please circle the number that best describes your *confidence* as an instructor to do the following:

Your Confidence to:	Not Confident	A little Confident	Somewhat Confident	Confident	Very Confident
1.Understand participants' financial education needs.	1	2	4	3	5
Present effective financial education programs.	1	2	4	3	5
3.Answer participants' questions about financial education.	1	2	4	3	5

Shaping Personal Skills

Please circle the number that best describes how *confident* you are in your ability to do the following:

Your Confidence to:	Not Confident	A little Confident	Somewhat Confident	Confident	Very Confident
1.Write out a spending plan.	1	2	4	3	5
2.Keep track of spending and income.	1	2	4	3	5
3.Pay bills on time.	1	2	4	3	5
4.Save money regularly.	1	2	4	3	5
5.Spend less than you earn.	1	2	4	3	5

Taking Action for Teaching

Please circle the number that indicates whether you plan to do the following with respect to program delivery:

As a result of this program, do you plan to:	No	Maybe	Yes	Already doing this	Does not apply
1.Deliver more educational programs in this subject content?	1	2	4	3	5
2. Better explain the subject?	1	2	4	3	5
3.Use a variety of learning materials?	1	2	4	3	5
4.Deliver programs with confidence?	1	2	4	3	5
5.Share the training materials with other instructors?	1	2	4	3	5

Taking Action for Personal Financial Success

Please circle the number that indicates whether you plan to do the following with respect to your own financial management:

As a result of this program, do you plan to:	No	Maybe	Yes	Already doing this	Does not apply
1.Write out a spending plan.	1	2	4	3	5
2.Keep track of spending and income.	1	2	4	3	5
3.Pay bills on time.	1	2	4	3	5
4.Save money regularly.	1	2	4	3	5
5.Spend less than you earn.	1	2	4	3	5

What was the most helpful information you received during this training program?

SAMPLE D—TRAIN-THE-TRAINER EVALUATION **Post Evaluation**

How could this training program	be improved?
What information and materials audience(s)?	from this training do you plan to share with your target
Would you recommend this trainYesNo	ing program to other instructors and colleagues?
Comments or suggestions about	he program:
	k you for completing this evaluation. elp as we strive to improve our educational programs.
(OPTIONAL) Share your name/ad for follow-up comments.	dress/phone number, if you are willing to allow us to contact you
Name:Address:	Phone Number:

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SAMPLE D—TRAIN-THE-TRAINER EVALUATION Post Evaluation

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Date:
TITLE OF PROGRAM NAME OF ORGANIZATION
Instructor Follow-up Evaluation
Dear Instructor,
hank you for participating in the TITLE OF PROGRAM program!
We hope you enjoyed the training and gained useful materials and resources that you can share with your target audience(s). As a follow-up, we would like to know how the curriculum naterials are being used and what additional programming needs exist. We invite you to omplete a short survey. Your responses will help us to improve our training program and better neet your financial education needs. Please return your completed survey to the following ddress by FOLLOW-UP DUE DATE. Your responses will be confidential.
Thank You, YOUR NAME, TITLE YOUR TELEPHONE NUMBER YOUR FAX NUMBER YOUR EMAIL ADDRESS
ince completing the training, have you used the materials and resources from the program? Yes (Go to next set of questions) No Why not?
Do you plan to use the materials and resources from the program in the future? YesNo
f your response to the first question was "YES," please go to the next set of questions. If your esponse was "NO," SKIP to "Would you recommend"
Iow have you used the curriculum/curricula from the training? (Check all that apply) To present workshops/seminars to your target audience(s).

To present multi-session programs to your target audience(s).
To conduct training program for your organization.
To conduct training program for other organizations.
To teach a formal course (i.e., in the classroom)
To conduct one-on-one financial counseling.
To develop printed materials (i.e., lessons, handouts).
To develop Internet-based or electronic materials.
To develop (i.e., newspaper articles, radio and television programs)
To conduct distance education programs.
Other:
Have you adapted the curriculum/curricula for inclusion in your own lessons or curricula? Yes No
Have you used other materials to supplement the curriculum/curricula? Yes No
Which components of the curriculum/curricula have you used? (Check all that apply) Lessons/Modules Handouts Activities Evaluations Powerpoints/Overheads Web site Other
Please list the financial topics from the curriculum/curricula that you have included in your
program(s).
4
5
6
Approximately how many individuals have you reached with the curriculum/curricula since the raining? individuals
Approximately how many programs have you delivered to your target audience(s) using the urriculum/curricula since the training? programs

which target audiences have you used the curriculum/curricula with? (Check all that apply) General Public
Ceneral Tublic Low-to-moderate income
Moderate-to-upper income
Children and Youth
Young adults/College students
Babyboomers
Elderly
Military
Financial Professionals
Teachers/Educators
Other
Other
In what languages have you taught the curriculum/curricula? (Check all that apply) English Spanish Chinese Korean Others (Please specify)
What challenges have you faced in using the curriculum/curricula with your target audience(s)? 1
Did the training enhance your ability to teach the materials to your target audience(s)? Yes No
In your opinion, have the materials and resources improved the overall quality of your programs Yes No
Will you and/or your organization continue to use the curriculum/curricula in the future? Yes No
Would you recommend the use of the curriculum/curricula to other instructors and colleagues? Yes No

Have you shared the materials and resources from the training with other instructors and colleagues? Yes - How many instructors and colleagues? No - Why not?
In reflecting on the training program, explain how could the training have been more useful.
How could the curriculum be improved to better meet your organization's needs?
How would you rate your overall level of expertise in program evaluation? No expertise in program evaluation Beginning level of expertise Intermediate level of expertise Advanced level of expertise
What delivery methods do you use? (Check all that apply) Workshops/seminars Multi-session courses One-on-one financial counseling Printed materials Internet Electronic materials such as CD-ROMs Distance education Other
How has the program impacted your target audience(s)? Share your <i>Best Practices and Success Stories</i> with us!
Other comments/suggestions about the curriculum or training:

Please return this survey to:

RETURN STREET ADDRESS RETURN CITY, STATE ZIP

Thank you for completing this evaluation. We appreciate your help as we strive to improve our educational programs.

SAMPLE D—TRAIN-THE-TRAINER EVALUATION Program Information Sheet

TITLE OF PROGRAM NAME OF ORGANIZATION

Program Information Sheet Program Date(s): Instructor(s): Instructor(s) Contact Info: Program Location: Number of Participants: Topics covered during the workshop (check all that apply): 1. Consumer Decision Making 7. Retirement and Estate Planning 8. Consumer Protection and Identity Theft 2. Budgeting 9. Risk Management and Insurance 3. Cash Flow Management 4. Savings and Investments Taxation 11. Other_____ 5. Debt Management 6. Homeownership 12. Other Profile of participants (check all that apply): 1. General Public 7. Elderly 2. Low-to-moderate income 8. Military 3. Moderate-to-upper income 9. Financial Professionals 4. Children and Youth 10. Teachers/Educators Young adults/College students 11. Other_____ 12. Other____ 6. Babyboomers Profile of participants (check all that apply): 1. Workshop/Seminar 5. Printed materials 2. Multi-session course 6. Electronic materials such as CDs 3. One-on-one financial counseling 7. Long-distance education 4. Internet 8. Other Total number of program contact hours: ____ hours On average, what percentage had less than an 8th grade reading level? % On average, what percentage was non-English speaking? What financial education curricula and resources were shared with program participants?

Were there any particularly useful or interesting comments made by the program participants?

REFERENCES

Prochaska, J. O. and DiClemente, C. C. (1994). *The Transtheoritical Approach: Crossing Traditional Boundaries of Therapy*. Kerieger Publishing Company, Malabar, Florida.